

Newman,Desiree (IAAC/AEIC)

From: Patriquin,Sarah (IAAC/AEIC)
Sent: Wednesday, February 1, 2023 11:24 AM
To: Hubbard,Terence (he, him | il, lui) (IAAC/AEIC)
Cc: Kubesh,Mary (she, her | elle, la) (IAAC/AEIC); Patriquin,Sarah (IAAC/AEIC)
Subject: ADDITIONAL DOC FOR DMC today
Attachments: Notes for Feb 1 NZET DM meeting - Pathways Project (1).docx

Hi Terry,

SPP has prepared one additional doc for your mtg at PCO this afternoon. Mary has reviewed & Tricia has approved. The doc is also saved in your calendar.

Thanks,

Sarah

Newman,Desiree (IAAC/AEIC)

From: Rosenhek, Kaila <Kaila.Rosenhek@pco-bcp.gc.ca>
Sent: Wednesday, March 29, 2023 8:29 PM
To: Vandergrift, Michael; Kennedy, Simon (ISED/ISDE); Sabia, Michael (FIN/FIN); Hannaford, John (NRCan/RNCan); Forbes, Chris-ext (ECCC); Hubbard, Terence (he, him | il, lui) (IAAC/AEIC); 'mollie.johnson@nrcan-rncan.gc.ca'
Cc: Fee, Stuart; Fillion, Marie-Claude; Wilson, Erin; Tomas, Teresa; Conrad, Alexis; Subramani, Radha; Vanderlip, Daniel
Subject: Documents - DMC Net-Zero Economic Transition / Documents - CSM Transition économique vers la carboneutralité
Attachments: Participant materials - DM NZET - 2023-03-30.pdf

Good evening everyone,

Veillez-trouver ci-joints les documents pour la réunion qui aura lieu demain matin.

Thank you,
 Kaila

Kaila.Rosenhek@pco-bcp.gc.ca / 613.447.3665

-----Original Appointment-----

From: Levesque, Kaili
Sent: Monday, November 7, 2022 8:17 AM
To: Levesque, Kaili; Drouin, Nathalie G; Vandergrift, Michael; Kennedy, Simon (ISED/ISDE); Sabia, Michael (FIN/FIN); Hannaford, John (NRCan/RNCan); Charette, Janice; Forbes, Chris-ext (ECCC); 'terence.hubbard@iaac-aeic.gc.ca'; 'mollie.johnson@nrcan-rncan.gc.ca'; Audio-Video Services, Services audio-vidéo
Cc: Conrad, Alexis; Subramani, Radha; Greenland, Jason; Vanderlip, Daniel; Fee, Stuart; Bissonnette, Luc (Luc.Bissonnette@pco-bcp.gc.ca); Villeneuve, Sophie
Subject: DMC : Net-Zero Economic Transition / Transition économique vers la carboneutralité
When: Thursday, March 30, 2023 11:00 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: 80 Wellington - Room 330 / MS Teams

Microsoft Teams meeting

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Canada, Ottawa-Hull

Phone Conference ID:

DM Meeting
DM NET-ZERO ECONOMIC TRANSITION (DM NZET)
MARCH 30, 2023
11:00 A.M. TO 12:00 P.M.

IN-PERSON AT 80 WELLINGTON – ROOM 330 / MS TEAMS

TABLE OF CONTENTS

MEETING AGENDA	TAB 1
PARTICIPANTS LIST	TAB 2
PATHWAYS – MEMORANDUM OF AGREEMENT STRATEGY (NRCAN)	TAB 3

DM Net-Zero Economic Transition (DM NZET)

March 30, 2023

11:00 a.m. - 12:00 p.m.

AGENDA:

Item	Lead	Duration
Opening remarks and framing of discussion	Janice Charette, Clerk of the Privy Council and Secretary to the Cabinet	5 minutes
Budget 2023 Outcomes	Michael Sabia, Deputy Minister, Finance Canada	15 minutes
Pathways Update	Mollie Johnson, Associate Deputy Minister, Natural Resources Canada, and Special Representative on the Pathways Project	35 minutes
Next steps and closing remarks	Janice Charette, Clerk of the Privy Council and Secretary to the Cabinet	5 minutes

DM Net-Zero Economic Transition (DM NZET)
March 30, 2023
11:00 a.m. – 12:00 p.m.

Participants List

1. Janice Charette, Clerk of the Privy Council and Secretary to the Cabinet
2. Nathalie Drouin, Deputy Clerk of the Privy Council and Associate Secretary to the Cabinet
3. Kaili Levesque, Deputy Secretary to the Cabinet, Operations
4. Michael Vandergrift, Deputy Secretary to the Cabinet, P&C and Deputy Minister, Intergovernmental Affairs
5. Michael Sabia, Deputy Minister, Department of Finance
6. John Hannaford, Deputy Minister, Natural Resources Canada
7. Chris Forbes, Deputy Minister, Environment and Climate Change Canada
8. Simon Kennedy, Deputy Minister, Innovation, Science and Economic Development Canada
9. Terence Hubbard, President, Impact Assessment Agency of Canada
10. Mollie Johnson, Associate Deputy Minister, Natural Resources Canada, and Special Representative on the Pathways Project

PCO Secretariat:

11. Alexis Conrad, Assistant Secretary to the Cabinet, ERDP
12. Radha Subramani, Director of Operations, ERDP
13. Dan Vanderlip, Senior Analyst, ERDP

Newman,Desiree (IAAC/AEIC)

From: Johnson, Mollie (she, her | elle, elle) <Mollie.Johnson@NRCan-RNCan.gc.ca>
Sent: Tuesday, March 28, 2023 10:03 PM
To: Hannaford, John; Michael Vandergrift (Michael.Vandergrift@pco-bcp.gc.ca); Kaili Levesque; Chris Forbes (chris.forbes@AGR.GC.CA); Hubbard, Terence (he, him | il, lui) (IAAC/AEIC); simon.kennedy@ised-isde.gc.ca
Cc: Labonté, Jeff; McCallum, Shawn
Subject: Follow-up on Decarbonization
Attachments: [REDACTED]

Colleagues,

I appreciate you taking the time last week to discuss the progress on the Pathways work. In follow up to the meeting, please find attached the [REDACTED]

I would welcome any feedback on the document and point of concern/interest that you may identify. As next steps, PCO has organized a DM NZET meeting for Thursday this week. With respect to Pathways, the agenda is proposed to cover:

1. [REDACTED]
2. [REDACTED]

[REDACTED]
[REDACTED] To that end, I would use the second part of the DM NZ agenda to discuss the forward agenda for our work. My intention would be to hear from you on the [REDACTED] and the implications so that I can revise accordingly [REDACTED] and engage Pathways [REDACTED] the week of April 3rd.

Some of the implications of the [REDACTED] that will form the forward agenda and require DM NZ attention include:

- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

Going forward I propose to develop a work plan and schedule on the forward agenda topics and engage the DM NZET table on these and related decision-points on a bi-weekly basis.

I look forward to our meeting Thursday to discuss in more detail, I am also reaching out to your teams and offices to get more deeply into work plans, people etc.

Best,
Mollie

Newman,Desiree (IAAC/AEIC)

From: Brown,Heidi (IAAC/AEIC)
Sent: Friday, February 10, 2023 1:14 PM
To: Hubbard,Terence (he, him | il, lui) (IAAC/AEIC)
Cc: Kubesh,Mary (she, her | elle, la) (IAAC/AEIC)
Subject: FW: Back to PO, edits done - MTM to PO for approval - Application of Impact Assessment Act to the Pathways Project
Attachments: 01. 20023464 - MTM for Info - Application of Impact Assessment Act to the Pathways Project.pdf; 01. 20023464 - MTM for Info - Application of Impact Assessment Act to the Pathways Project.docx; 02. Annex I - Pathways Alliance January 24, 2023 Letter to Ministers.pdf

UNCLASSIFIED - NON CLASSIFIÉ

Hi Terry,

The updated MTM is back for your review and approval (track and pdf clean version). Approved by Tricia and reviewed by Mary.
 Due Feb.17.

ECBU's folder: [20023464 \(MIN 296341\)](#)

Thanks,
 Heidi

From: Hubbard,Terence (IAAC/AEIC) <Terence.Hubbard@iaac-aeic.gc.ca>
Sent: February 8, 2023 4:56 PM
To: Patriquin,Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>
Cc: Kubesh,Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>
Subject: RE: TERRY FOR APPROVAL: Back to PO, edits done - MTM to PO for approval - Application of Impact Assessment Act to the Pathways Project

Thanks. 


From: Patriquin,Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>
Sent: February 7, 2023 3:29 PM
To: Hubbard,Terence (IAAC/AEIC) <Terence.Hubbard@iaac-aeic.gc.ca>
Cc: Kubesh,Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>; Patriquin,Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>
Subject: TERRY FOR APPROVAL: Back to PO, edits done - MTM to PO for approval - Application of Impact Assessment Act to the Pathways Project

Hi Terry,

The following MTM is back for approval, following your comments below. Mary has reviewed & approved by Tricia.

Please note that it is now for information instead of decision, and I've attached a tracked version & clean version, for your review.

If you are comfortable with it, I can sign on your behalf.

Thanks,
Sarah
: [20023464 \(MIN 296341\)](#)

From: Hubbard, Terence (IAAC/AEIC) <Terence.Hubbard@iaac-aeic.gc.ca>
Sent: February 3, 2023 1:12 PM
To: Patriquin, Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>
Cc: Kubesh, Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>
Subject: RE: TERRY FOR APPROVAL: MTM to PO for approval - Impact Assessment Agency of Canada's Approach to Pathways Project

Thanks.



From: Patriquin, Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>
Sent: February 3, 2023 11:08 AM
To: Hubbard, Terence (IAAC/AEIC) <Terence.Hubbard@iaac-aeic.gc.ca>
Cc: Patriquin, Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>; Kubesh, Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>
Subject: TERRY FOR APPROVAL: MTM to PO for approval - Impact Assessment Agency of Canada's Approach to Pathways Project

Good morning Terry,

The following MTM is ready for your review & approval. Mary has reviewed & approved by Tricia.

SUBJECT: MTM to PO for approval - Impact Assessment Agency of Canada's Approach to Pathways Project

Thanks,
Sarah

[20023464 \(MIN 296341\)](#)

Newman,Desiree (IAAC/AEIC)

From: Landry, Eric (IAAC/AEIC)
Sent: Tuesday, June 13, 2023 3:12 PM
To: Hubbard, Terence (he, him | il, lui) (IAAC/AEIC); Kubesh, Mary (she, her | elle, la) (IAAC/AEIC)
Subject: FW: Brief Update: ADM Decarbonization Table (June 12)
Attachments: [REDACTED]

fyi

From: Labonté, Jeff <jeff.labonte@NRCan-RNCan.gc.ca>
Sent: Tuesday, June 13, 2023 1:22 PM
To: Labonté, Jeff <jeff.labonte@NRCan-RNCan.gc.ca>; Bruce, Angie <angie.bruce@NRCan-RNCan.gc.ca>; Alexis.Conrad@pco-bcp.gc.ca; Andrew.Noseworthy@acoa-apeca.gc.ca; john.moffet@ec.gc.ca; Brady, Patricia (IAAC/AEIC) <patricia.brady@iaac-aeic.gc.ca>; O'Brien, Erin <erin.obrien@nrca-rnca.gc.ca>; Glenn.Purves@fin.gc.ca; Leyburne, Drew (he, him | il, lui) <drew.leyburne@NRCan-RNCan.gc.ca>; Samuel.Millar@fin.gc.ca; Subramani, Radha <Radha.Subramani@pco-bcp.gc.ca>; Renart, Ana (she, her | elle, elle) <ana.renart@nrca-rnca.gc.ca>; dominic.aquilina@ised-isde.gc.ca; Marco.Presutti@infc.gc.ca; julie.trepanier@infc.gc.ca; Katherine McMurchy <Katherine.McMurchy@infc.gc.ca>; Landry, Eric (IAAC/AEIC) <eric.landry@iaac-aeic.gc.ca>; Turcotte, Isabelle (she, her | elle, la) (ISED/ISDE <Isabelle.Turcotte@ised-isde.gc.ca>
Cc: Sookhdeo, Zahira <zahira.sookhdeo@nrca-rnca.gc.ca>; Ndiokubwayo, Victor <victor.ndiokubwayo@NRCan-RNCan.gc.ca>; Renart, Ana (she, her | elle, elle) <ana.renart@nrca-rnca.gc.ca>; Gardiner, Tim <timothy.gardiner@NRCan-RNCan.gc.ca>
Subject: Brief Update: ADM Decarbonization Table (June 12)

Colleagues,

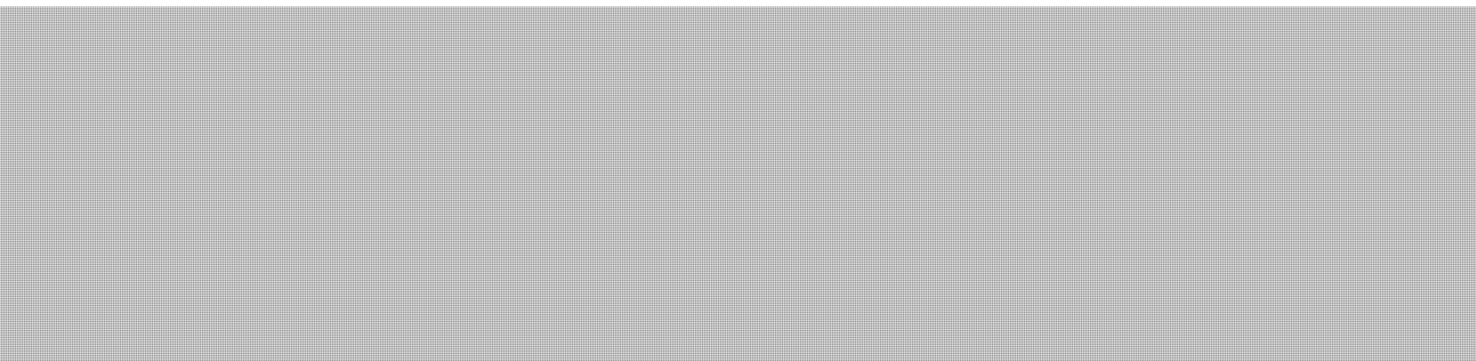
Please accept my apologies for having to cancel the ADM Decarbonization meeting yesterday. Below is a short update in lieu of our discussion.

Main table

There have been no Main Table meetings over the last two weeks, but we are planning one for this Thursday.

Larry Kaumeyer has been named as Deputy Minister of Energy and Minerals, as well as Alberta's interlocutor on Pathways. He will be joining this week's Main Table meeting and the main agenda item will be to focus on governance with a view to adding Alberta. [REDACTED]

s.69(1)(g) re (e)



I shared further background information with you yesterday on [REDACTED]

Thanks,

Jeff

From: Labonté, Jeff

Sent: Monday, June 12, 2023 1:07 PM

To: Labonté, Jeff <jeff.labonte@NRCan-RNCan.gc.ca>; Bruce, Angie <angie.bruce@NRCan-RNCan.gc.ca>; 'Alexis.Conrad@pco-bcp.gc.ca' <Alexis.Conrad@pco-bcp.gc.ca>; 'Andrew.Noseworthy@acoa-apeca.gc.ca' <Andrew.Noseworthy@acoa-apeca.gc.ca>; 'john.moffet@ec.gc.ca' <john.moffet@ec.gc.ca>; 'patricia.brady@iaac-aeic.gc.ca' <patricia.brady@iaac-aeic.gc.ca>; O'Brien, Erin <erin.obrien@nrca-rnca.gc.ca>; 'Glenn.Purves@fin.gc.ca' <Glenn.Purves@fin.gc.ca>; Leyburne, Drew (he, him | il, lui) <drew.leyburne@NRCan-RNCan.gc.ca>; 'Samuel.Millar@fin.gc.ca' <Samuel.Millar@fin.gc.ca>; 'Subramani, Radha' <Radha.Subramani@pco-bcp.gc.ca>; Renart, Ana (she, her | elle, elle) <ana.renart@nrca-rnca.gc.ca>; 'dominic.aquilina@ised-isde.gc.ca' <dominic.aquilina@ised-isde.gc.ca>; 'Marco.Presutti@infc.gc.ca' <Marco.Presutti@infc.gc.ca>; 'julie.trepanier@infc.gc.ca' <julie.trepanier@infc.gc.ca>; 'Katherine McMurchy' <Katherine.McMurchy@infc.gc.ca>; 'eric.landry@iaac-aeic.gc.ca' <eric.landry@iaac-aeic.gc.ca>; 'Turcotte, Isabelle (she, her | elle, la) (ISED/ISDE)' <Isabelle.Turcotte@ised-isde.gc.ca>
Cc: Sookhdeo, Zahira <zahira.sookhdeo@nrca-rnca.gc.ca>; Ndiokubwayo, Victor <victor.ndiokubwayo@NRCan-RNCan.gc.ca>; Renart, Ana (she, her | elle, elle) <ana.renart@nrca-rnca.gc.ca>; Gardiner, Tim <timothy.gardiner@NRCan-RNCan.gc.ca>

Subject: Meeting Cancellation: ADM Decarbonization Table (June 12)

With apologies, we will have to cancel today's ADM Decarbonization due to a meeting conflict that has come up.

In lieu, we will circulate a short written update later today covering [REDACTED] and next steps to discuss [REDACTED] s.69(1)(g) re (e)

Thanks for your understanding,
Jeff

From: Labonté, Jeff <jeff.labonte@NRCan-RNCan.gc.ca>

Sent: Monday, June 12, 2023 9:26 AM

To: Bruce, Angie <angie.bruce@NRCan-RNCan.gc.ca>; Alexis.Conrad@pco-bcp.gc.ca; Andrew.Noseworthy@acoa-apeca.gc.ca; john.moffet@ec.gc.ca; patricia.brady@iaac-aeic.gc.ca; O'Brien, Erin <erin.obrien@nrca-rnca.gc.ca>; Glenn.Purves@fin.gc.ca; Leyburne, Drew (he, him | il, lui) <drew.leyburne@NRCan-RNCan.gc.ca>; Samuel.Millar@fin.gc.ca; Subramani, Radha <Radha.Subramani@pco-bcp.gc.ca>; Renart, Ana (she, her | elle, elle) <ana.renart@nrca-rnca.gc.ca>; dominic.aquilina@ised-isde.gc.ca; Marco.Presutti@infc.gc.ca; julie.trepanier@infc.gc.ca; Katherine McMurchy <Katherine.McMurchy@infc.gc.ca>; eric.landry@iaac-aeic.gc.ca; Turcotte, Isabelle (she, her | elle, la) (ISED/ISDE) <Isabelle.Turcotte@ised-isde.gc.ca>
Cc: Sookhdeo, Zahira <zahira.sookhdeo@nrca-rnca.gc.ca>; Ndiokubwayo, Victor <victor.ndiokubwayo@NRCan-RNCan.gc.ca>; Renart, Ana (she, her | elle, elle) <ana.renart@nrca-rnca.gc.ca>; Gardiner, Tim

<timothy.gardiner@NRCan-RNCan.gc.ca>

Subject: FW: Agenda and Material: ADM Decarbonization Table (June 12)

Colleagues,

The Secretariat received additional line of sight on [REDACTED]

[REDACTED] See attached in the PDF to support this afternoon’s discussion on approach for a coordinated response,

Jeff

From: Labonté, Jeff <jeff.labonte@NRCan-RNCan.gc.ca>

Sent: Thursday, June 8, 2023 6:04 PM

To: Bruce, Angie <angie.bruce@NRCan-RNCan.gc.ca>; Kent.Howie@fin.gc.ca; Alexis.Conrad@pco-bcp.gc.ca; Andrew Noseworthy <Andrew.Noseworthy@acoa-apeca.gc.ca> <Andrew.Noseworthy@acoa-apeca.gc.ca>; Moffet,John (ECCC) <john.moffet@ec.gc.ca> <john.moffet@ec.gc.ca>; patricia.brady@iaac-aeic.gc.ca; O'Brien, Erin <erin.obrien@nrcan-rncan.gc.ca>; Glenn.Purves@fin.gc.ca; Leyburne, Drew (he, him | il, lui) <drew.leyburne@NRCan-RNCan.gc.ca>; Samuel.Millar@fin.gc.ca; Subramani, Radha <Radha.Subramani@pco-bcp.gc.ca>; Renart, Ana (she, her | elle, elle) <ana.renart@nrcan-rncan.gc.ca>; dominic.aquilina@ised-isde.gc.ca; Marco.Presutti@infc.gc.ca; julie.trepanier@infc.gc.ca; Katherine McMurchy <Katherine.McMurchy@infc.gc.ca>; eric.landry@iaac-aeic.gc.ca; Turcotte, Isabelle (she, her | elle, la) (ISED/ISDE) <Isabelle.Turcotte@ised-isde.gc.ca>

Cc: Sookhdeo, Zahira <zahira.sookhdeo@nrcan-rncan.gc.ca>; Ndiokubwayo, Victor <victor.ndiokubwayo@NRCan-RNCan.gc.ca>; Renart, Ana (she, her | elle, elle) <ana.renart@nrcan-rncan.gc.ca>; Gardiner, Tim <timothy.gardiner@NRCan-RNCan.gc.ca>

Subject: Agenda and Material: ADM Decarbonization Table (June 12)

Colleagues,

Please find attached the agenda and material for the ADM Decarbonization Table meeting on Monday, June 12th.

As a heads up, [REDACTED]

Thanks,
Jeff

Newman,Desiree (IAAC/AEIC)

From: Landry, Eric (IAAC/AEIC)
Sent: Monday, July 17, 2023 5:58 PM
To: Hubbard, Terence (he, him | il, lui) (IAAC/AEIC); Kubesh, Mary (she, her | elle, la) (IAAC/AEIC)
Subject: FW: GoC & Pathways Meetings Week in Review (Week of July 10)
Attachments: GoC & Pathways Meetings Week in Review July 10.docx

fyi

From: Rajulu, Aruna <aruna.rajulu@nrcan-rncan.gc.ca>
Sent: Monday, July 17, 2023 2:10 PM
To: Gardiner, Tim <timothy.gardiner@NRCan-RNCan.gc.ca>; Labonté, Jeff <jeff.labonte@NRCan-RNCan.gc.ca>; Bruce, Angie <angie.bruce@NRCan-RNCan.gc.ca>; Alexis Conrad <alexis.conrad@pco-bcp.gc.ca>; Andrew Noseworthy <andrew.noseworthy@acoa-apec.ca>; Moffet, John (ECCC <john.moffet@ec.gc.ca>; Brady, Patricia (IAAC/AEIC) <patricia.brady@iaac-aeic.gc.ca>; O'Brien, Erin <erin.obrien@nrcan-rncan.gc.ca>; Glenn Purves <glenn.purves@fin.gc.ca>; Leyburne, Drew (he, him | il, lui) <drew.leyburne@NRCan-RNCan.gc.ca>; Samuel Millar <samuel.millar@fin.gc.ca>; Subramani, Radha <radha.subramani@pco-bcp.gc.ca>; Renart, Ana (she, her | elle, elle) <ana.renart@nrcan-rncan.gc.ca>; Marco Presutti <marco.presutti@inf.gc.ca>; Julie Trepanier <julie.trepanier@inf.gc.ca>; Katherine McMurchy <katherine.mcmurchy@inf.gc.ca>; Landry, Eric (IAAC/AEIC) <eric.landry@iaac-aeic.gc.ca>; Turcotte, Isabelle (she, her | elle, la) (ISED/ISDE <isabelle.turcotte@ised-isde.gc.ca>; Greg Reade <greg.ream@fin.gc.ca>
Cc: McCallum, Shawn <shawn.mccallum@NRCan-RNCan.gc.ca>; Ladouceur, Paige <paige.ladouceur@NRCan-RNCan.gc.ca>; Sookhdeo, Zahira <zahira.sookhdeo@nrcan-rncan.gc.ca>; Ndiokubwayo, Victor <victor.ndiokubwayo@NRCan-RNCan.gc.ca>; Renart, Ana (she, her | elle, elle) <ana.renart@nrcan-rncan.gc.ca>; Houle, Veronique <veronique.houle@nrcan-rncan.gc.ca>; Leduc, Jasmine <jasmine.leduc@NRCan-RNCan.gc.ca>
Subject: GoC & Pathways Meetings Week in Review (Week of July 10)

PROTECTED B - PROTÉGÉ B

Colleagues,

Attached is the **Pathways Week in Review**, which provides a summary of GoC & Pathways meetings that took place the week of July 10th, including working group minutes.

Should you have any questions or comments, please do not hesitate to contact me. Thank you,

Aruna Rajulu

Director of Policy & Operations, Decarbonization Secretariat
Natural Resources Canada / Government of Canada
aruna.rajulu@nrcan-rncan.gc.ca

Directrice de politiques et opérations, Secrétariat de la décarbonisation
Ressources naturelles Canada / Gouvernement du Canada
aruna.rajulu@nrcan-rncan.gc.ca

WEEK IN REVIEW – GOC & PATHWAYS MEETINGS HELD THE WEEK OF JULY 10

Summary of GoC & Pathways Meetings & Next Steps

Engagement with Pathways

- On July 10-11, Minister Wilkinson met with some Pathways CEOs on the margins of the Calgary Stampede. [REDACTED]

Main Table Dialogue

- No Main Table meeting took place the week of July 10.
- The next Main Table meeting is scheduled for July 20 and will focus on [REDACTED] and planning for the face-to-face Main Table to take place the week of July 24 (date TBD).

Regulatory Coordination, Indigenous Engagement and Economic Inclusion (RCIEEI) Working Group

- The RCIEEI Working Group did not meet the week of July 10.
- NRCan arranged with the legal counsel of six Treaty 6 Nations to hold a meeting in mid-August in order for the Nations to fully inform Canada of the Nation’s concerns with the Pathways project. Nòkwewashk continues to coordinate with the legal counsel of the six Treaty 6 Nations, IAAC, and with internal partners to prepare for this meeting.

Emissions Accounting Working Group

- The Emissions Accounting Working Group has not met since May 9.
- The Working Group will hold an introductory meeting with Alberta when the NDA has been executed and provincial representatives have been identified.

Project Development and Financing Working Group

- The Project Development and Financing Working Group did not meet the week of July 10.
- Government of Canada satisfied all deliverables to WG meetings of May 30 and June 19, including additional guidance on [REDACTED]
- [REDACTED]

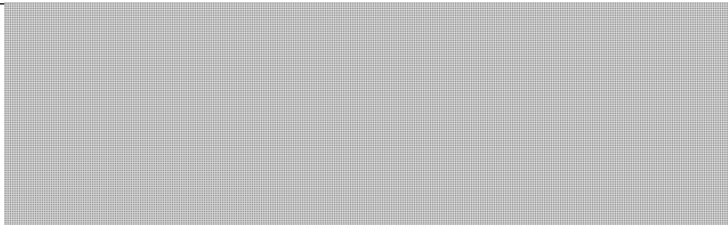
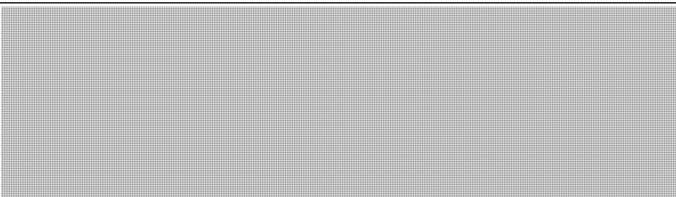
ANNEX 1

Main Table Dialogue


June 29, 2023

11:00-12:00 EDT // 9:00-10:00 MDT

Agenda

	Agenda Item	Time
1)		30 min
2)		15 min
3)	<p>Next Steps/Work Through Summer</p> <p><u>Lead:</u> Pathways, GoC, GoA</p>	15 min


Meeting Minutes

1) 

2) Responding to Pathways Guiding Principles document

- GoC to draft its own Guiding Principles document, for discussion during a face-to-face Main Table meeting late July.

3) Next Steps/Work Through Summer

- Pathways to organize  in Calgary the week of July 17.
- Emissions Accounting WG to hold an introductory meeting with Alberta once the NDA has been signed and provincial representatives have been identified.

- Face-to-face Main Table meeting tentatively scheduled for July 27-28.

Main Table Dialogue

June 15, 2023

10:00-10:45 EDT // 8:00-8:45 MDT

Agenda

Agenda Item		Time
1)	Introductions	5 min
2)	[REDACTED]	30 min
3)	Roundtable and Next Steps	10 min

Meeting Minutes

1) Introductions

- Government Alberta introductions:
 - o Larry Kaumeyer, Deputy Minister of Energy and Minerals, Ministry of Energy
 - o Wade Clark, ADM for Energy and Minerals, Ministry of Energy
 - o Sana Raad, DM Chief of staff, Ministry of Energy

2)

- [REDACTED]
- [REDACTED]

3) Next Steps

- Alberta to identify a counterpart to engage with GoC/Ana and Pathways/Janelle
- [REDACTED]
- Identify timelines and process for Alberta to initial NDA protocol

Main Table Dialogue

May 25, 2023

11:00-12:30 EDT // 9:00-10:30 MDT

Agenda

Agenda Item	Time
-------------	------

1)	Key Take-Aways from Wednesday's meeting <ul style="list-style-type: none">• [REDACTED]• Other	30 min
2)	[REDACTED] <ul style="list-style-type: none">• [REDACTED]• [REDACTED]• [REDACTED]	30 min
3)	Forward Agenda <ul style="list-style-type: none">• In person meetings in June: dates and objectives	15 min

Meeting Minutes

- 1) **Key Takeaways from Wednesday Meeting/** [REDACTED]
- [REDACTED]
 - [REDACTED]
 - [REDACTED]
 - [REDACTED]
- 2) [REDACTED]
- [REDACTED]
 - [REDACTED]
 - [REDACTED]
 - [REDACTED]
 - [REDACTED]
- 3) **Forward Agenda**
- In-person breakfast meeting will be held in Ottawa on June 9.
 - Next formal MT meeting should take place once AB is in a position to sit at the table.

- Next MT meeting is scheduled for June 1

- [Redacted]

Follow-ups:

- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
 - [Redacted]

ANNEX 2

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Pathways - NRCan Working Group Meeting
Working Group: Regulatory Coordination, Indigenous Engagement, and Economic Inclusion

Meeting Details		
Date:	2023 06 16	
Pathways Attendees	Nicholas Gafuik, CNRL Mark Prystupa, Suncor	Anita Sartori, CNRL
GoC Attendees	Shirley Dawe, NRCan Dana Cornea, NRCan Kimberley Irwin, NRCan Andrée McCracken, NRCan Aaron Pearce, NRCan	Tim Gardiner, Secretariat Ellen Dillabaugh, Secretariat Susan Tiege, Secretariat Eric Landry, IAAC Sean Carriere, IAAC Virginia Crawford, IAAC

Decisions/Key Outcomes (bullets):

- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

July 17, 2023

[Redacted content]

Actions/Next Steps (bullets): RCCEI to provide Pathways with points of contact for ECCC, Transport, and DFO to begin preliminary discussions	Timeline: TBD?
Further discussions to be scheduled as needed	As required/requested

Meeting Details		
Date:	2023-06-09	
Pathways Attendees	Nick Gafuik, CNRL	Mark Prystupa, Suncor – Indigenous and Community Relations
	Anita Sartori, CNRL	[Redacted]
GoC Attendees (name and department)	Shirley Dawe, NRCan	Aaron Pearce, NRCan
	Virginia Crawford, IAAC	Susan Tiede, Secretariat
	Ellen Dillabaugh, Secretariat	

Outcomes/Key Information (bullets):

[Redacted content]

- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]

Other Notes and Planning

- The new Alberta provincial Cabinet is set to be sworn-in on June 9, 2023.
- A meeting is tentatively scheduled for June 16th [Redacted]

Actions/Next Steps (bullets):

Timeline:

[Redacted]	June 16, 2023
[Redacted]	June 16, 2023

Meeting Details

Date:	June 1, 2023	
Pathways Attendees	Mark Prystupa, Suncor	Nick Gafuik, CNRL
	Anita Sartori, CNRL	
GoC Attendees (name and department)	Shirley Dawe, NRCan	Dana Cornea, NRCan
	Kim Irwin, NRCan	Shaun Fantauzzo, NRCan
	Aaron Pearce, NRCan	Andrée McCracken, NRCan
	Ellen Dillabaugh, Secretariat	Susan Tiege, Secretariat
	Virginia Crawford, IAAC	Sean Carriere (IAAC)

Decisions/Key Outcomes (bullets):

- [Redacted]
- [Redacted]

[Redacted]
<ul style="list-style-type: none"> • [Redacted] • [Redacted] • [Redacted] • [Redacted] • [Redacted] • [Redacted] • [Redacted] • [Redacted] • [Redacted]

Actions/Next Steps (bullets):	Timeline:
<ul style="list-style-type: none"> • [Redacted] 	June 8, 2023 – pending Pathways staff availability
<ul style="list-style-type: none"> • [Redacted] 	Week of June 5

Meeting Details		
Date:	May 25, 2023	
Pathways Attendees	Nick Gafuik (CNRL)	Mark Prystupa (Suncor – Indigenous and Community Relations)
GoC Attendees (name and department)	Mary McKay, NRCan	Shirley Dawe, NRCan
Dana Cornea, NRCan	Shaun Fantauzzo, NRCan	Eric Landry, IAAC
Sean Carrier, IAAC	Susan Tiege, NRCan Secretariat	Ellen Dillabaugh, NRCan Secretariat

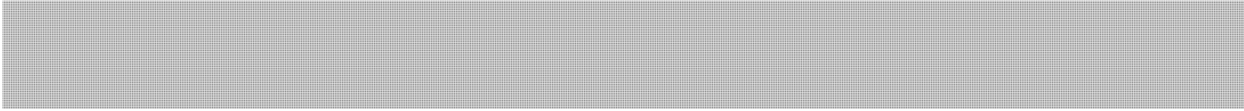
Decisions/Key Outcomes (bullets):
<ul style="list-style-type: none"> • [Redacted] <ul style="list-style-type: none"> ○ [Redacted] ○ [Redacted] ○ [Redacted]

•	[Redacted]	
•	[Redacted]	
Actions/Next Steps (bullets):		Timeline:
•	[Redacted]	June 2023
•	[Redacted]	Week of May 29
•	[Redacted]	Week of May 29
•	[Redacted]	Week June 12

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ANNEX 3

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**Project Development and Financing Working Group
Meeting Minutes**

Meeting Details	
Date:	2023-06-19
Pathways Attendees	<ul style="list-style-type: none"> • [Redacted] Pathways-Imperial) • Meera Nathwani-Crowe (Pathways-CNRL) • Matt Beazer (Pathways-Suncor) • James Dunn (Pathways-Imperial)
GoC Attendees (name and department)	<ul style="list-style-type: none"> • Andrew Goddard (ISED) • Christian Weber (ISED) • Martin Ahrens (ISED) • [Redacted] • Tyler Chapman (NRCan) • Derrick Budden (NRCan) • Laura Martin (NRCan) • Tim Gardiner (NRCan)
Decisions/Key Outcomes (bullets):	
<ul style="list-style-type: none"> • [Redacted] • [Redacted] 	

July 17, 2023

<ul style="list-style-type: none"> • • • • • • 	
------------------------------------------------------------------------------------------------------------	--

Actions/Next Steps (bullets):	Timeline:
<ul style="list-style-type: none"> • [Redacted] 	By end of June 26 th week
<ul style="list-style-type: none"> • [Redacted] 	By June 26 th
<ul style="list-style-type: none"> • [Redacted] 	
<ul style="list-style-type: none"> • [Redacted] 	

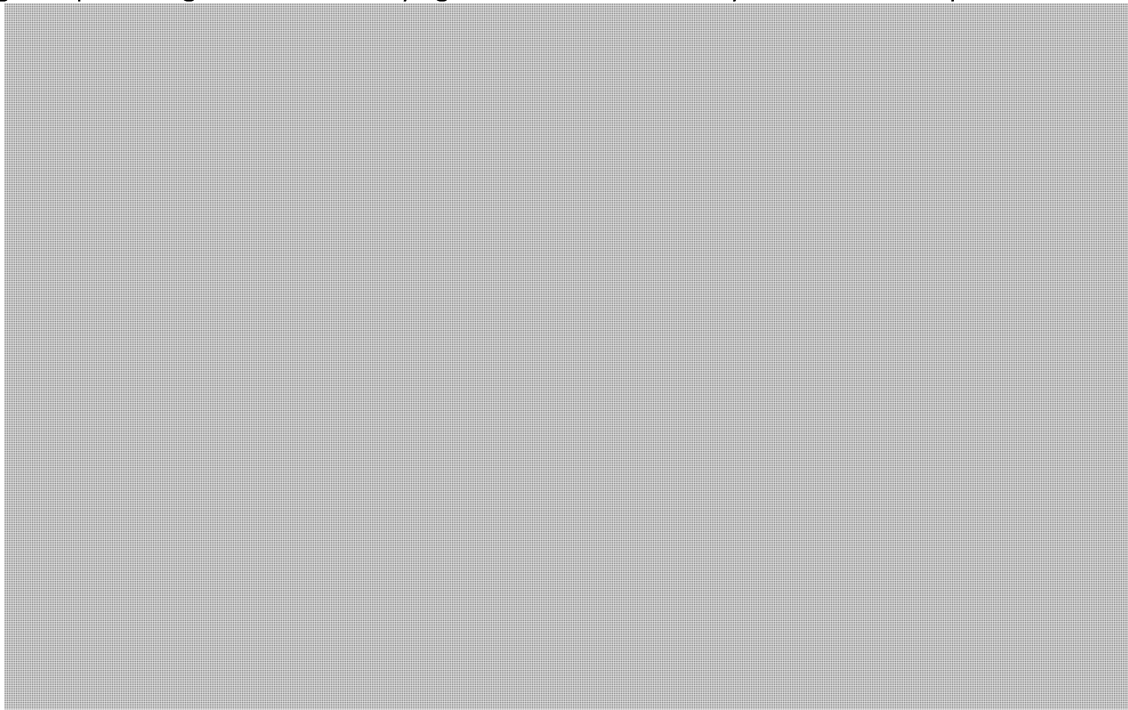
Meeting Details	
Date:	2023-05-31
Pathways Attendees	<ul style="list-style-type: none"> • Cam Sorenson (Pathways-CPC) • [Redacted] Pathways-Imperial) • Meera Nathwani-Crowe (Pathways-CNRL) • Matt Beazer (Pathways-Suncor) • James Dunn (Pathways-Imperial)
GoC Attendees (name and department)	<ul style="list-style-type: none"> • Andrew Goddard (ISED) • Isabelle Turcotte (ISED) • Christian Weber (ISED) • Martin Ahrens (ISED) • [Redacted] • [Redacted]

- Tyler Nash (NRCan)
- Tyler Chapman (NRCan)
- Derrick Budden (NRCan)
- Laura Martin (NRCan)

Decisions/Key Outcomes (bullets):

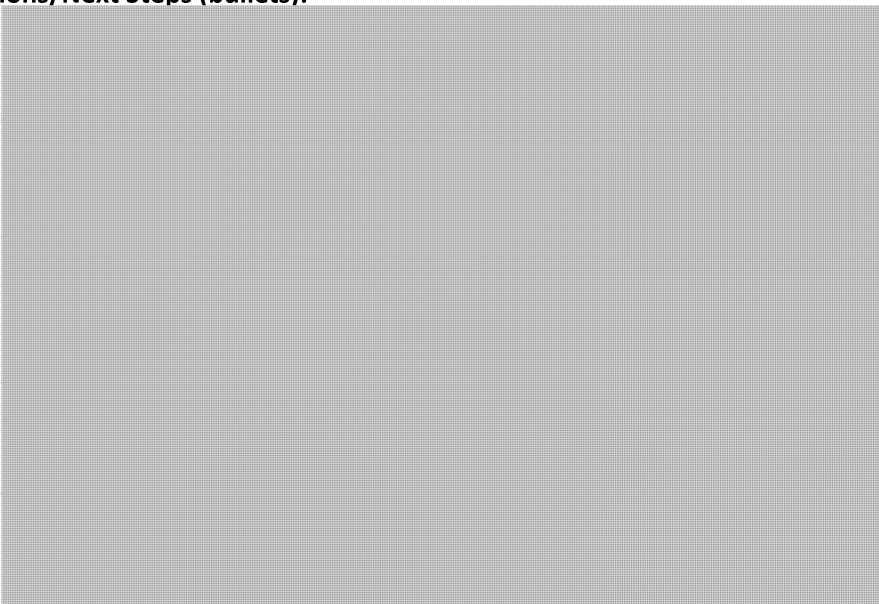
Working Group meeting focused on clarifying items from the Pathways Information Request.

-
-
-
-
-
-



Actions/Next Steps (bullets):

-
-
-
-
-



Timeline:

Week of June 5th

Pathways to follow up with Main Table on timelines

Week of June 5th

Week of June 5th

Week of June 5th

s.18(b)


s.20(1)(b)

PROTECTED B - PROTÉGÉ B

s.20(1)(d)

July 17, 2023

s.21(1)(b)

•		Notification week of June 5 th , scheduling TBD
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Newman,Desiree (IAAC/AEIC)

From: Landry, Eric (IAAC/AEIC)
Sent: Tuesday, June 20, 2023 5:44 PM
To: Hubbard, Terence (he, him | il, lui) (IAAC/AEIC); Kubesh, Mary (she, her | elle, la) (IAAC/AEIC)
Subject: FW: GoC & Pathways Meetings Week in Review (Week of June 12)
Attachments: GoC & Pathways Meetings Week in Review June 12.docx

fyi

From: Renart, Ana (she, her | elle, elle) <ana.renart@nrca-rnca.gc.ca>
Sent: Tuesday, June 20, 2023 10:00 AM
To: Renart, Ana (she, her | elle, elle) <ana.renart@nrca-rnca.gc.ca>; Labonté, Jeff <jeff.labonte@NRCan-RNCan.gc.ca>; Bruce, Angie <angie.bruce@NRCan-RNCan.gc.ca>; Alexis Conrad <alexis.conrad@pco-bcp.gc.ca>; Andrew.Noseworthy@acoa-apeca.gc.ca; john.moffet@ec.gc.ca; Brady, Patricia (IAAC/AEIC) <patricia.brady@iaac-aeic.gc.ca>; O'Brien, Erin <erin.obrien@nrca-rnca.gc.ca>; Glenn.Purves@fin.gc.ca; Leyburne, Drew (he, him | il, lui) <drew.leyburne@NRCan-RNCan.gc.ca>; Samuel.Millar@fin.gc.ca; Subramani, Radha <Radha.Subramani@pco-bcp.gc.ca>; dominic.aquilina@ised-isde.gc.ca; Marco.Presutti@inf.gc.ca; julie.trepanier@inf.gc.ca; Katherine McMurchy <Katherine.McMurchy@inf.gc.ca>; Landry, Eric (IAAC/AEIC) <eric.landry@iaac-aeic.gc.ca>; Turcotte, Isabelle (she, her | elle, la) (ISED/ISDE <Isabelle.Turcotte@ised-isde.gc.ca>
Cc: Tiege, Susan (IAAC/AEIC) <susan.tiege@iaac-aeic.gc.ca>; Chapman, Tyler <tyler.chapman@NRCan-RNCan.gc.ca>; Martin, Laura (she, her | elle, la) <laura.martin@NRCan-RNCan.gc.ca>; McCallum, Shawn <shawn.mccallum@NRCan-RNCan.gc.ca>; Ladouceur, Paige <paige.ladouceur@NRCan-RNCan.gc.ca>; Gardiner, Tim <timothy.gardiner@NRCan-RNCan.gc.ca>; Tiege, Susan <susan.tiege@nrca-rnca.gc.ca>; Sookhdeo, Zahira <zahira.sookhdeo@nrca-rnca.gc.ca>; Ndiokubwayo, Victor <victor.ndiokubwayo@NRCan-RNCan.gc.ca>; Houle, Veronique <veronique.houle@nrca-rnca.gc.ca>; Goddard, Andrew (ISED/ISDE <Andrew.Goddard@ised-isde.gc.ca>
Subject: GoC & Pathways Meetings Week in Review (Week of June 12)

Colleagues,

Attached is the **Pathways Week in Review**, which provides a summary of GoC & Pathways meetings that took place the week of June 12th, including working group minutes.

Should you have any questions or comments, please do not hesitate to contact me.

-Ana

WEEK IN REVIEW – GOC & PATHWAYS MEETINGS HELD THE WEEK OF JUNE 12th

Summary of GoC & Pathways Meetings & Next Steps

Main Table Dialogue

- A Main Table meeting took place on June 15th. This was the first trilateral meeting, which included Larry Kaumeyer, named Alberta’s primary interlocutor and newly appointed DM of Energy and Minerals.
- The meeting was introductory [REDACTED]
- See Annex 1: Main Table Minutes

Regulatory Coordination, Indigenous Engagement and Economic Inclusion (RCIEEI) Working Group

- The RCIEEI Working Group met on June 16th to discuss [REDACTED]
- [REDACTED]
- [REDACTED]
- See Annex 2: RCIEEI Working Group Meeting Summary June 16, 2023 (*Draft – comments & approvals pending*)

Emissions Accounting Working Group

- The Emissions Accounting Working Group has not met since May 9th.

Project Development and Financing Working Group

- The next Working Group meeting is planned for the week of June 19th [REDACTED]
- [REDACTED]

ANNEX 1

Main Table Dialogue

June 15, 2023

10:00-10:45 EDT // 8:00-8:45 MDT

Agenda

Agenda Item		Time
1)	Introductions	5 min
2)	[REDACTED]	30 min
3)	Roundtable and Next Steps	10 min

Meeting Minutes

1) Introductions

- Government Alberta introductions:
 - o Larry Kaumeyer, Deputy Minister of Energy and Minerals, Ministry of Energy
 - o Wade Clark, ADM for Energy and Minerals, Ministry of Energy
 - o Sana Raad, DM Chief of staff, Ministry of Energy

2)

- [REDACTED]
- [REDACTED]
- [REDACTED]

3) Next Steps

- Alberta to identify a counterpart to engage with GoC/Ana and Pathways/Janelle
- [REDACTED]
- Identify timelines and process for Alberta to initial NDA protocol

Main Table Dialogue

May 25, 2023
11:00-12:30 EDT // 9:00-10:30 MDT

Agenda

	Agenda Item	Time
1)	Key Take-Aways from Wednesday's meeting <ul style="list-style-type: none">• [Redacted]• Other	30 min
2)	[Redacted]	30 min
3)	Forward Agenda <ul style="list-style-type: none">• In person meetings in June: dates and objectives	15 min

Meeting Minutes

- 1) **Key Takeaways from Wednesday Meeting**, [Redacted]
- [Redacted]
 - [Redacted]
 - [Redacted]
 - [Redacted]
- 2) [Redacted]
- [Redacted]
 - [Redacted]
 - [Redacted]

- [Redacted]
- [Redacted]

3) Forward Agenda

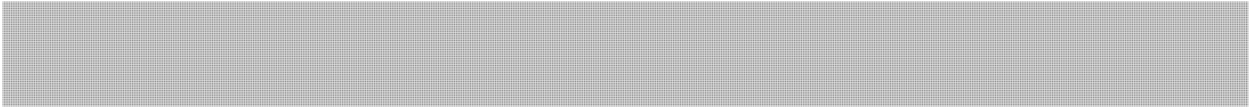
- In-person breakfast meeting will be held in Ottawa on June 9.
- Next formal MT meeting should take place once AB is in a position to sit at the table.
- Next MT meeting is scheduled for June 1
 - [Redacted]

Follow-ups:

- [Redacted]
- [Redacted]
- [Redacted]
- [Redacted]
 - [Redacted]
 - [Redacted]

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**Pathways - NRCan Working Group Meeting [DRAFT - comments & approvals pending]
Working Group: Regulatory Coordination, Indigenous Engagement, and Economic Inclusion**

Meeting Details		
Date:	2023 06 16	
Pathways Attendees	Nicholas Gafuik, CNRL	Anita Sartori, CNRL
	Mark Prystupa, Suncor	
GoC Attendees	Shirley Dawe, NRCan	Tim Gardiner, Secretariat
	Dana Cornea, NRCan	Ellen Dillabaugh, Secretariat
	Kimberley Irwin, NRCan	Susan Tiege, Secretariat
	Andrée McCracken, NRCan	Eric Landry, IAAC
	Aaron Pearce, NRCan	Sean Carriere, IAAC
		Virginia Crawford, IAAC

Decisions/Key Outcomes (bullets):

<ul style="list-style-type: none">• [Redacted]• [Redacted]○ [Redacted]• [Redacted]

<ul style="list-style-type: none">○ [Redacted]● [Redacted]

Actions/Next Steps (bullets): RCCEI to provide Pathways with points of contact for ECCC, Transport, and DFO to begin preliminary discussions	Timeline: TBD?
Further discussions to be scheduled as needed	As required/requested

Pathways - NRCan
Regulatory Coordination, Indigenous Engagement and Economic Inclusion (RCIEEI)
Working Group

Meeting Details		
Date:	2023-06-09	
Pathways Attendees	Nick Gafuik, CNRL	Mark Prystupa, Suncor – Indigenous and Community Relations
	Anita Sartori, CNRL	[REDACTED]
GoC Attendees (name and department)	Shirley Dawe, NRCan	Aaron Pearce, NRCan
	Virginia Crawford, IAAC	Susan Tiege, Secretariat
	Ellen Dillabaugh, Secretariat	
Outcomes/Key Information (bullets):		
[REDACTED]		
• [REDACTED]		
• [REDACTED]		
○ [REDACTED]		
• [REDACTED]		
• [REDACTED]		
• [REDACTED]		
• [REDACTED]		
○ [REDACTED]		
• [REDACTED]		
○ [REDACTED]		
○ [REDACTED]		
[REDACTED]		
• [REDACTED]		
• [REDACTED]		

- [Redacted]
- [Redacted]
- [Redacted]

Other Notes and Planning

- The new Alberta provincial Cabinet is set to be sworn-in on June 9, 2023.
- A meeting is tentatively scheduled for June 16th to discuss regulatory and permitting requirements regarding the carbon capture facilities with a ‘side-bar’ for Pathways to pose questions regarding the Federal Crown’s approach to engagement with Indigenous groups.

Actions/Next Steps (bullets):	Timeline:
[Redacted]	June 16, 2023
[Redacted]	June 16, 2023

Meeting Details		
Date:	June 1, 2023	
Pathways Attendees	Mark Prystupa, Suncor	Nick Gafuik, CNRL
	Anita Sartori, CNRL	
GoC Attendees (name and department)	Shirley Dawe, NRCan	Dana Cornea, NRCan
	Kim Irwin, NRCan	Shaun Fantauzzo, NRCan
	Aaron Pearce, NRCan	Andrée McCracken, NRCan
	Ellen Dillabaugh, Secretariat	Susan Tiege, Secretariat
	Virgina Crawford, IAAC	Sean Carriere (IAAC)

- Decisions/Key Outcomes (bullets):**
- [Redacted]
 - [Redacted]
- [Redacted]
- [Redacted]
 - [Redacted]
 - [Redacted]
 - [Redacted]

<ul style="list-style-type: none"> • • • • • 		
Actions/Next Steps (bullets):		Timeline:
<ul style="list-style-type: none"> • 		June 8, 2023 – pending Pathways staff availability
<ul style="list-style-type: none"> • 		Week of June 5

Meeting Details		
Date:	May 25, 2023	
Pathways Attendees	Nick Gafuik (CNRL)	Mark Prystupa (Suncor – Indigenous and Community Relations)
GoC Attendees (name and department)	Mary McKay, NRCan	Shirley Dawe, NRCan
Dana Cornea, NRCan	Shaun Fantauzzo, NRCan	Eric Landry, IAAC
Sean Carrier, IAAC	Susan Tiege, NRCan Secretariat	Ellen Dillabaugh, NRCan Secretariat
Decisions/Key Outcomes (bullets):		
<ul style="list-style-type: none"> • 		
<ul style="list-style-type: none"> ○ ○ ○ 		
<ul style="list-style-type: none"> • 		
<ul style="list-style-type: none"> • 		
Actions/Next Steps (bullets):		Timeline:
<ul style="list-style-type: none"> • 		June 2023

s.18(b)

s.20(1)(c)

s.20(1)(d)

s.21(1)(b)

June 19, 2023

•		Week of May 29
•		Week of May 29
•		Week June 12

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**Project Development and Financing Working Group
Meeting Minutes**

Meeting Details	
Date:	2023-05-31
Pathways Attendees	<ul style="list-style-type: none"> • Cam Sorenson (Pathways-CPC) • [Redacted] Pathways-Imperial) • Meera Nathwani-Crowe (Pathways-CNRL) • Matt Beazer (Pathways-Suncor) • James Dunn (Pathways-Imperial)
GoC Attendees (name and department)	<ul style="list-style-type: none"> • Andrew Goddard (ISED) • Isabelle Turcotte (ISED) • Christian Weber (ISED) • Martin Ahrens (ISED) • [Redacted] • [Redacted] • Tyler Nash (NRCan) • Tyler Chapman (NRCan) • Derrick Budden (NRCan) • Laura Martin (NRCan)
Decisions/Key Outcomes (bullets):	
<ul style="list-style-type: none"> • [Redacted] • [Redacted] • [Redacted] 	[Redacted]

<ul style="list-style-type: none">•••	
<p>Actions/Next Steps (bullets):</p> <ul style="list-style-type: none">••••••	<p>Timeline: Week of June 5th</p> <p>Pathways to follow up with Main Table on timelines</p> <p>Week of June 5th</p> <p>Week of June 5th</p> <p>Week of June 5th</p> <p>Notification week of June 5th, scheduling TBD</p>

CAUTION: Contains confidential information of Pathways Companies subject to a non-disclosure agreement with the Government of Canada.

Newman,Desiree (IAAC/AEIC)

From: Landry, Eric (IAAC/AEIC)
Sent: Thursday, June 15, 2023 4:48 PM
To: Hubbard, Terence (he, him | il, lui) (IAAC/AEIC); Kubesh, Mary (she, her | elle, la) (IAAC/AEIC); Ketcheson, Ian (IAAC/AEIC); Crawford, Virginia (IAAC/AEIC); Wright, Regina (IAAC/AEIC); Carriere, Sean (IAAC/AEIC)
Subject: FW: GoC & Pathways Meetings Week in Review (Week of June 5)
Attachments: GoC & Pathways Meetings Week in Review June 5.docx

Follow Up Flag: Follow up
Flag Status: Flagged

Hi Sean/Ian/Virginia,

Thanks,

Eric

From: Renart, Ana (she, her | elle, elle) <ana.renart@nr-can-rncan.gc.ca>
Sent: Thursday, June 15, 2023 1:56 PM
To: Labonté, Jeff <jeff.labonte@NRCan-RNCan.gc.ca>; Bruce, Angie <angie.bruce@NRCan-RNCan.gc.ca>; Alexis.Conrad@pco-bcp.gc.ca; Andrew.Noseworthy@acoa-apeca.gc.ca; john.moffet@ec.gc.ca; Brady, Patricia (IAAC/AEIC) <patricia.brady@iaac-aeic.gc.ca>; O'Brien, Erin <erin.obrien@nr-can-rncan.gc.ca>; Glenn.Purves@fin.gc.ca; Leyburne, Drew (he, him | il, lui) <drew.leyburne@NRCan-RNCan.gc.ca>; Samuel.Millar@fin.gc.ca; Subramani, Radha <Radha.Subramani@pco-bcp.gc.ca>; Renart, Ana (she, her | elle, elle) <ana.renart@nr-can-rncan.gc.ca>; dominic.aquilina@ised-isde.gc.ca; Marco.Presutti@infcc.gc.ca; julie.trepanier@infcc.gc.ca; Katherine.McMurphy <Katherine.McMurphy@infcc.gc.ca>; Landry, Eric (IAAC/AEIC) <eric.landry@iaac-aeic.gc.ca>; Turcotte, Isabelle (she, her | elle, la) (ISED/ISDE <Isabelle.Turcotte@ised-isde.gc.ca>
Cc: Leduc, Jasmine <Jasmine.Leduc@NRCan-RNCan.gc.ca>; Tiege, Susan (IAAC/AEIC) <susan.tiege@iaac-aeic.gc.ca>; Chapman, Tyler <tyler.chapman@NRCan-RNCan.gc.ca>; Martin, Laura (she, her | elle, la) <laura.martin@NRCan-RNCan.gc.ca>; McCallum, Shawn <shawn.mccallum@NRCan-RNCan.gc.ca>; Ladouceur, Paige <paige.ladouceur@NRCan-RNCan.gc.ca>; Gardiner, Tim <timothy.gardiner@NRCan-RNCan.gc.ca>; Tiege, Susan <susan.tiege@nr-can-rncan.gc.ca>; Sookhdeo, Zahira <zahira.sookhdeo@nr-can-rncan.gc.ca>; Ndiokubwayo, Victor <victor.ndiokubwayo@NRCan-RNCan.gc.ca>; Renart, Ana (she, her | elle, elle) <ana.renart@nr-can-rncan.gc.ca>; Houle, Veronique <veronique.houle@nr-can-rncan.gc.ca>; Goddard, Andrew (ISED/ISDE <Andrew.Goddard@ised-isde.gc.ca>
Subject: GoC & Pathways Meetings Week in Review (Week of June 5)

Colleagues,

Attached is the **Pathways Week in Review**, which provides a summary of GoC & Pathways meetings that took place the week of June 5th, including working group minutes. Apologies for the delay in sending.

Should you have any questions or comments, please do not hesitate to contact me.

-Ana

WEEK IN REVIEW – GOC & PATHWAYS MEETINGS HELD THE WEEK OF JUNE 5th

Summary of GoC & Pathways Meetings & Next Steps

Main Table Dialogue

- An informal in-person meeting took place on June 9th in Ottawa on the margins of the S&P oil sands dialogue on the 8th.
- The next formal Main Table meeting will take place on June 15th. Larry Kaumeyer, recently appointed as Deputy Minister of Energy and Minerals and Alberta’s key interlocutor on Pathways, will be in attendance. As this will be the first meeting with Alberta at the table, it will serve as an introductory session between the three parties.

Regulatory Coordination, Indigenous Engagement and Economic Inclusion (RCIEEI) Working Group

- The RCIEEI Working Group met on June 9th to discuss [REDACTED]
 - [REDACTED]
 - [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- See Annex 1: RCIEEI Working Group Meeting Minutes.

Emissions Accounting Working Group

- The Emissions Accounting Working Group has not met since May 9th.

Project Development and Financing Working Group

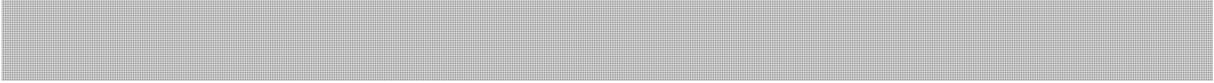
- An ad-hoc meeting with a few members of the Working Group (ISED, NRCan, Pathways Lead) took place on June 6th to discuss [REDACTED]
- [REDACTED]
- The next Working Group meeting is planned for the week of June 12th and will focus on [REDACTED]
- [REDACTED]

s.18(b)

s.20(1)(d)

June 13, 2023

s.21(1)(b)



ANNEX 1

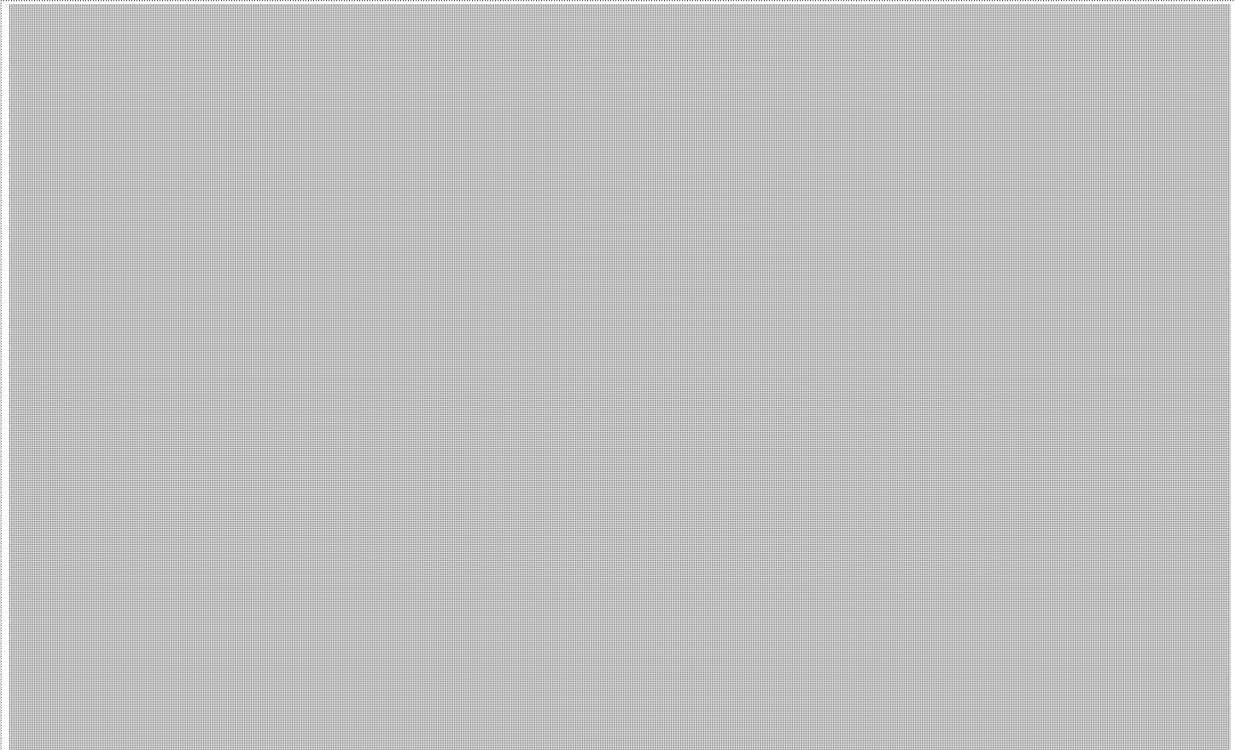
PRIVILEGED AND CONFIDENTIAL.



These materials include confidential information (including financial, commercial, scientific and/or technical information) that is proprietary to one or more of Canadian Natural Resources Limited, Cenovus Energy Inc., ConocoPhillips Canada Resources Corp., Imperial Oil Resources Limited, MEG Energy Corp., Suncor Energy Inc. and Pathways Alliance Inc. (the "Pathways Companies") that has been treated consistently in a confidential manner and is being provided subject to the terms and conditions of a non-disclosure agreement between the Pathways Companies and the Government of Canada, effective April 19, 2023. Disclosure of the information included in these materials may reasonably be expected to result in material financial loss or gain to, or could reasonably be expected to prejudice the competitive position of, at least one of the Pathways Companies, and/or could reasonably be expected to interfere with the contractual or other negotiations of at least one of the Pathways Companies.

**Pathways - NRCan
Regulatory Coordination, Indigenous Engagement and Economic Inclusion (RCIEEI)
Working Group**

Meeting Details		
Date:	2023-06-09	
Pathways Attendees	Nick Gafuik, CNRL	Mark Prystupa, Suncor – Indigenous and Community Relations
	Anita Sartori, CNRL	
GoC Attendees (name and department)	Shirley Dawe, NRCan	Aaron Pearce, NRCan
	Virginia Crawford, IAAC	Susan Tiege, Secretariat
	Ellen Dillabaugh, Secretariat	
Outcomes/Key Information (bullets):		
Regulatory		
•		
•		
○		
•		
•		
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•		



Other Notes and Planning

- The new Alberta provincial Cabinet is set to be sworn-in on June 9, 2023.
- A meeting is tentatively scheduled for June 16th



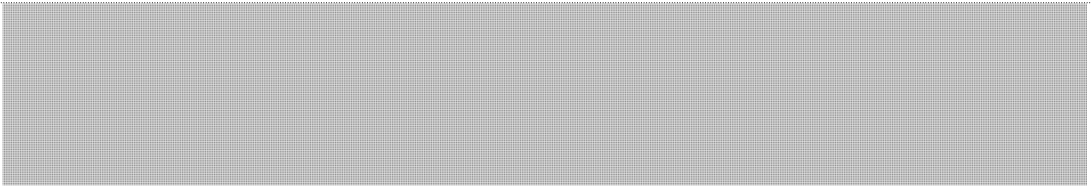
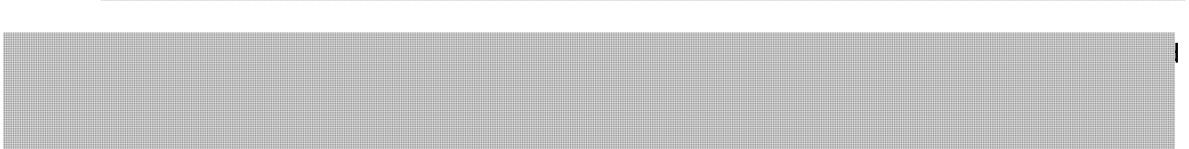
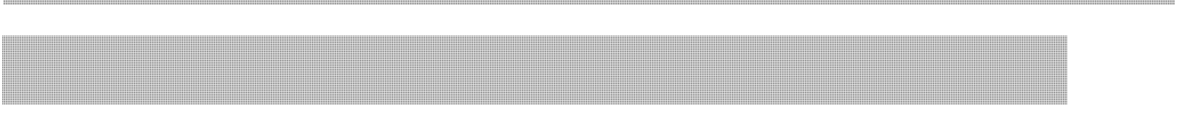
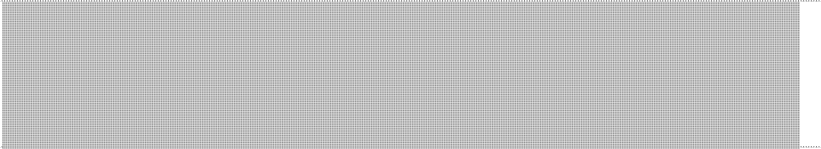



Actions/Next Steps (bullets):	Timeline:
	June 16, 2023
	June 16, 2023

Meeting Details		
Date:	June 1, 2023	
Pathways Attendees	Mark Prystupa, Suncor	Nick Gafuik, CNRL
	Anita Sartori, CNRL	
GoC Attendees (name and department)	Shirley Dawe, NRCan	Dana Cornea, NRCan
	Kim Irwin, NRCan	Shaun Fantauzzo, NRCan
	Aaron Pearce, NRCan	Andrée McCracken, NRCan
	Ellen Dillabaugh, Secretariat	Susan Tiege, Secretariat
	Virgina Crawford, IAAC	Sean Carriere (IAAC)
Decisions/Key Outcomes (bullets):		

- [Redacted]
 - [Redacted]
-
- [Redacted]
 - [Redacted]
 - [Redacted]
 - [Redacted]
 - [Redacted]
 - [Redacted]
 - [Redacted]
 - [Redacted]
 - [Redacted]
 - [Redacted]
 - [Redacted]

Actions/Next Steps (bullets):	Timeline:
• [Redacted]	June 8, 2023 – pending Pathways staff availability
• [Redacted]	Week of June 5

Meeting Details		
Date:	May 25, 2023	
Pathways Attendees	Nick Gafuik (CNRL)	Mark Prystupa (Suncor – Indigenous and Community Relations)
GoC Attendees (name and department)	Mary McKay, NRCan	Shirley Dawe, NRCan
Dana Cornea, NRCan	Shaun Fantauzzo, NRCan	Eric Landry, IAAC
Sean Carrier, IAAC	Susan Tiege, NRCan Secretariat	Ellen Dillabaugh, NRCan Secretariat
Decisions/Key Outcomes (bullets):		
• [Redacted]	○ [Redacted]	

<ul style="list-style-type: none">○○	
<ul style="list-style-type: none">•	
<ul style="list-style-type: none">•	
Actions/Next Steps (bullets):	Timeline:
<ul style="list-style-type: none">•	 June 2023
<ul style="list-style-type: none">•	 Week of May 29
<ul style="list-style-type: none">•	 Week of May 29
<ul style="list-style-type: none">•	 Week June 12

CAUTION: Contains confidential information of Pathways Companies subject to a non-disclosure agreement with the Government of Canada.

ANNEX 2

PRIVILEGED AND CONFIDENTIAL.

These materials include confidential information (including financial, commercial, scientific and/or technical information) that is proprietary to one or more of Canadian Natural Resources Limited, Cenovus Energy Inc., ConocoPhillips Canada Resources Corp., Imperial Oil Resources Limited, MEG Energy Corp., Suncor Energy Inc. and Pathways Alliance Inc. (the "Pathways Companies") that has been treated consistently in a confidential manner and is being provided subject to the terms and conditions of a non-disclosure agreement between the Pathways Companies and the Government of Canada, effective April 19, 2023. Disclosure of the information included in these materials may reasonably be expected to result in material financial loss or gain to, or could reasonably be expected to prejudice the competitive position of, at least one of the Pathways Companies, and/or could reasonably be expected to interfere with the contractual or other negotiations of at least one of the Pathways Companies.

**Project Development and Financing Working Group
Meeting Minutes**

Meeting Details	
Date:	2023-05-31
Pathways Attendees	<ul style="list-style-type: none"> • Cam Sorenson (Pathways-CPC) • [REDACTED] (Pathways-Imperial) • Meera Nathwani-Crowe (Pathways-CNRL) • Matt Beazer (Pathways-Suncor) • James Dunn (Pathways-Imperial)
GoC Attendees (name and department)	<ul style="list-style-type: none"> • Andrew Goddard (ISED) • Isabelle Turcotte (ISED) • Christian Weber (ISED) • Martin Ahrens (ISED) • [REDACTED] • [REDACTED] • Tyler Nash (NRCan) • Tyler Chapman (NRCan) • Derrick Budden (NRCan) • Laura Martin (NRCan)
Decisions/Key Outcomes (bullets):	
[REDACTED]	
<ul style="list-style-type: none"> • [REDACTED] • [REDACTED] • [REDACTED] 	

<ul style="list-style-type: none">•••	
-----------------------------------------------------------------------	--

Actions/Next Steps (bullets):		Timeline:
•		Week of June 5 th
•		Pathways to follow up with Main Table on timelines
•		Week of June 5 th
•		Week of June 5 th
•		Week of June 5 th
•		Notification week of June 5 th , scheduling TBD

CAUTION: Contains confidential information of Pathways Companies subject to a non-disclosure agreement with the Government of Canada.

Newman,Desiree (IAAC/AEIC)

From: Hubbard,Terence (he, him | il, lui) (IAAC/AEIC)
Sent: Friday, February 17, 2023 3:32 PM
To: Brady,Patricia (IAAC/AEIC); Ketcheson,Ian (IAAC/AEIC); Landry,Eric (IAAC/AEIC)
Cc: Kubesh,Mary (she, her | elle, la) (IAAC/AEIC); Patriquin,Sarah (IAAC/AEIC); Boucher Lalonde,Veronique (IAAC/AEIC); Heath,Karla (IAAC/AEIC)
Subject: FW: Update on Decarbonisation Advisor
Attachments: [REDACTED]

See attached. Let me know if any comments / feedback on the [REDACTED]

From: Johnson, Mollie <Mollie.Johnson@NRCan-RNCan.gc.ca>
Sent: February 17, 2023 1:00 PM
To: Hannaford, John <John.Hannaford@nrcan-rncan.gc.ca>; Chris Forbes - Deputy Minister's Office (chris.forbes@AGR.GC.CA) <chris.forbes@agr.gc.ca>; Halucha,Paul (ECCC) <Paul.Halucha@ec.gc.ca>; Lawrence.hanson@ec.gc.ca; Kennedy, Simon (ISED/ISDE) <Simon.Kennedy@ised-isde.gc.ca>; Kaili Levesque - NRCAN | RNCAN (Kaili.Levesque@pco-bcp.gc.ca) <kaili.levesque@pco-bcp.gc.ca>; Vandergrift, Michael <Michael.Vandergrift@pco-bcp.gc.ca>; Hubbard,Terence (IAAC/AEIC) <Terence.Hubbard@iaac-aeic.gc.ca>; nathalie.drouin@pco-bcp.gc.ca
Cc: Labonté, Jeff <jeff.labonte@NRCan-RNCan.gc.ca>; McCallum, Shawn <shawn.mccallum@NRCan-RNCan.gc.ca>; alexis.Conrad@pco-bcp.gc.ca
Subject: Update on Decarbonisation Advisor

Good afternoon,

I am writing with a few updates on our shared decarbonisation work with the Pathways Alliance. A couple of notes:

- [REDACTED]
- **Secretariat & Governance:** In support of my Advisor role, I am establishing a small secretariat that will be accountable for coordinating and accelerating the analysis and engagement required to deliver project decisions. This team would also be responsible for managing governance within the federal government to convene accountable ADMs and DMs, as required, on key decision points.
 - Jeff Labonté, ADM, Lands and Minerals, has agreed to lead the Secretariat. We are seeking analysts from your departments to onboard the right skills and relationships and ensure transparency throughout this process. Jeff will be in touch with your ADMs (and they, in turn are welcome to reach out to him).
 - On governance, the bi-weekly DMC NZET will continue to be the pre-eminent forum for strategic discussions. I propose to complement this with issue-focused DM meetings to align multi-ministry decision points. An ADM structure will be established to pace-set federal work, including engagement required with Pathways through the working groups, and advice on other engagement with the province, Indigenous peoples, and ENGOS. We will look to get this going over the coming weeks.

Next Steps

Our small (but growing) group is focused on working with your teams to set a shared view and integrated path forward on emissions, project development, and regulatory/Indigenous engagement work. [REDACTED]

[REDACTED] I also have a working session with Pathways (Cameron/Dilling) in Ottawa Feb 23/24, where I hope to [REDACTED] and agree to what we have to get done in the working groups. They are seeking meetings with DMs at ISED, ECCC, FIN. If others are interested, please advise and my team can facilitate. I will be in a position to provide a further updates on our work at the DMC NZET on Feb 24.

Thanks, and happy to connect if helpful,

Mollie

Newman,Desiree (IAAC/AEIC)

From: Heath,Karla (IAAC/AEIC)
Sent: Friday, January 20, 2023 3:54 PM
To: Chapman,Steve (IAAC/AEIC); Whittaker,Robyn (IAAC/AEIC)
Cc: Fredrick,Patricia (IAAC/AEIC); MacDonald,Steffani (IAAC/AEIC)
Subject: FW: Follow up RE: 19994952 - INPUT requested - URGENT - PS Duguid visit to Calgary, January 24, 2023 - MIN 295714

Importance: High

UNCLASSIFIED - NON CLASSIFIÉ

Hi Steve and Robyn, can you please have a quick look at this SN input led by OPS? Sean used a previous pathways-related SN to draft it, which I think was done by SciPol.

[19994952 - INPUT requested - URGENT - PS Duguid visit to Calgary, January 24, 2023 - MIN 295714 \(gcdocs.gc.ca\)](#)

From: Operations Sector - Admins / Admins - Secteur des Operations (IAAC/AEIC) <operationssector-admins-admins-secteurdesoperations@iaac-aeic.gc.ca>
Sent: Friday, January 20, 2023 1:55 PM
To: Heath,Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca>; MacDonald,Steffani (IAAC/AEIC) <Steffani.MacDonald@iaac-aeic.gc.ca>; Tiege,Susan (IAAC/AEIC) <susan.tiege@iaac-aeic.gc.ca>; Brown,Heidi (IAAC/AEIC) <Heidi.Brown@iaac-aeic.gc.ca>
Subject: RE: Follow up RE: 19994952 - INPUT requested - URGENT - PS Duguid visit to Calgary, January 24, 2023 - MIN 295714

UNCLASSIFIED - NON CLASSIFIÉ

Hello,

This is now with Eric for review and approval.

Link: [19994952 - INPUT requested - URGENT - PS Duguid visit to Calgary, January 24, 2023 - MIN 295714 \(gcdocs.gc.ca\)](#)

Thank you,
Fatima

From: Operations Sector - Admins / Admins - Secteur des Operations (IAAC/AEIC) <operationssector-admins-admins-secteurdesoperations@iaac-aeic.gc.ca>
Sent: Friday, January 20, 2023 10:42 AM
To: Heath,Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca>; Operations Sector - Admins / Admins - Secteur des Operations (IAAC/AEIC) <operationssector-admins-admins-secteurdesoperations@iaac-aeic.gc.ca>; MacDonald,Steffani (IAAC/AEIC) <Steffani.MacDonald@iaac-aeic.gc.ca>; Tiege,Susan (IAAC/AEIC) <susan.tiege@iaac-aeic.gc.ca>; Brown,Heidi (IAAC/AEIC) <Heidi.Brown@iaac-aeic.gc.ca>
Subject: RE: Follow up RE: 19994952 - INPUT requested - URGENT - PS Duguid visit to Calgary, January 24, 2023 - MIN 295714

UNCLASSIFIED - NON CLASSIFIÉ

Yes, we will send once it is with VP for approval.

From: Heath, Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca>
Sent: Friday, January 20, 2023 10:37 AM
To: Operations Sector - Admins / Admins - Secteur des Operations (IAAC/AEIC) <operationssector-admins-admins-secteurdesoperations@iaac-aeic.gc.ca>; MacDonald, Steffani (IAAC/AEIC) <Steffani.MacDonald@iaac-aeic.gc.ca>; Tiege, Susan (IAAC/AEIC) <susan.tiege@iaac-aeic.gc.ca>; Brown, Heidi (IAAC/AEIC) <Heidi.Brown@iaac-aeic.gc.ca>
Subject: RE: Follow up RE: 19994952 - INPUT requested - URGENT - PS Duguid visit to Calgary, January 24, 2023 - MIN 295714

UNCLASSIFIED - NON CLASSIFIÉ

Hi Fatima, can we see the note when it comes in for VP approval?

From: Operations Sector - Admins / Admins - Secteur des Operations (IAAC/AEIC) <operationssector-admins-admins-secteurdesoperations@iaac-aeic.gc.ca>
Sent: Friday, January 20, 2023 8:08 AM
To: MacDonald, Steffani (IAAC/AEIC) <Steffani.MacDonald@iaac-aeic.gc.ca>; ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>; Heath, Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca>; Tiege, Susan (IAAC/AEIC) <susan.tiege@iaac-aeic.gc.ca>; Brown, Heidi (IAAC/AEIC) <Heidi.Brown@iaac-aeic.gc.ca>; Aronu, Ogechukwu (IAAC/AEIC) <Ogechukwu.Aronu@iaac-aeic.gc.ca>; Indigenous Relations Autochtones (IAAC/AEIC) <IndigenousRelationsAutochtones@iaac-aeic.gc.ca>; Krezel, Martyna (IAAC/AEIC) <Martyna.Krezel@iaac-aeic.gc.ca>
Cc: Hamilton, Johane (IAAC/AEIC) <Johane.Hamilton@iaac-aeic.gc.ca>
Subject: RE: Follow up RE: 19994952 - INPUT requested - URGENT - PS Duguid visit to Calgary, January 24, 2023 - MIN 295714

UNCLASSIFIED - NON CLASSIFIÉ

Good morning,

Apologies for the delay in responding. Yes, we have been informed that this will be sent for DG review shortly.

Thank you,
Fatima

From: MacDonald, Steffani (IAAC/AEIC) <Steffani.MacDonald@iaac-aeic.gc.ca>
Sent: Thursday, January 19, 2023 1:52 PM
To: ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>; Heath, Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca>; Operations Sector - Admins / Admins - Secteur des Operations (IAAC/AEIC) <operationssector-admins-admins-secteurdesoperations@iaac-aeic.gc.ca>; Tiege, Susan (IAAC/AEIC) <susan.tiege@iaac-aeic.gc.ca>; Brown, Heidi (IAAC/AEIC) <Heidi.Brown@iaac-aeic.gc.ca>; Aronu, Ogechukwu (IAAC/AEIC) <Ogechukwu.Aronu@iaac-aeic.gc.ca>; Indigenous Relations Autochtones (IAAC/AEIC) <IndigenousRelationsAutochtones@iaac-aeic.gc.ca>; Krezel, Martyna (IAAC/AEIC) <Martyna.Krezel@iaac-aeic.gc.ca>
Cc: Hamilton, Johane (IAAC/AEIC) <Johane.Hamilton@iaac-aeic.gc.ca>
Subject: RE: Follow up RE: 19994952 - INPUT requested - URGENT - PS Duguid visit to Calgary, January 24, 2023 - MIN 295714

UNCLASSIFIED - NON CLASSIFIÉ

Ops is leading the request. SPP provided them input

Fatima/ Heidi can you confirm this with Sean C?

Steffani

From: ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>
Sent: January 19, 2023 1:47 PM
To: Heath,Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca>; MacDonald,Steffani (IAAC/AEIC) <Steffani.MacDonald@iaac-aeic.gc.ca>; Operations Sector - Admins / Admins - Secteur des Operations (IAAC/AEIC) <operationssector-admins-admins-secteurdesoperations@iaac-aeic.gc.ca>; Tiege,Susan (IAAC/AEIC) <susan.tiege@iaac-aeic.gc.ca>; Brown,Heidi (IAAC/AEIC) <Heidi.Brown@iaac-aeic.gc.ca>; Aronu,Ogechukwu (IAAC/AEIC) <Ogechukwu.Aronu@iaac-aeic.gc.ca>; Indigenous Relations Autochtones (IAAC/AEIC) <IndigenousRelationsAutochtones@iaac-aeic.gc.ca>; Krezel,Martyna (IAAC/AEIC) <Martyna.Krezel@iaac-aeic.gc.ca>
Cc: Hamilton,Johane (IAAC/AEIC) <Johane.Hamilton@iaac-aeic.gc.ca>; ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>
Subject: Follow up RE: 19994952 - INPUT requested - URGENT - PS Duguid visit to Calgary, January 24, 2023 - MIN 295714

UNCLASSIFIED - NON CLASSIFIÉ

Hello,

Please confirm whether or not you will have input?
If so, who will lead this request?

Due to ECBU today, if possible.

Josée Bertrand (she/her, elle)
Ministerial Liaison Officer, ECBU, PO, IAAC
Agent de liaison ministérielle, UCEB, BP, AEIC
343-549-8950

From: ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>
Sent: Thursday, January 19, 2023 8:40 AM
To: Heath,Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca>; MacDonald,Steffani (IAAC/AEIC) <Steffani.MacDonald@iaac-aeic.gc.ca>; Operations Sector - Admins / Admins - Secteur des Operations (IAAC/AEIC) <operationssector-admins-admins-secteurdesoperations@iaac-aeic.gc.ca>; Tiege,Susan (IAAC/AEIC) <susan.tiege@iaac-aeic.gc.ca>; Brown,Heidi (IAAC/AEIC) <Heidi.Brown@iaac-aeic.gc.ca>; Aronu,Ogechukwu (IAAC/AEIC) <Ogechukwu.Aronu@iaac-aeic.gc.ca>; Indigenous Relations Autochtones (IAAC/AEIC) <IndigenousRelationsAutochtones@iaac-aeic.gc.ca>; Krezel,Martyna (IAAC/AEIC) <Martyna.Krezel@iaac-aeic.gc.ca>
Cc: Hamilton,Johane (IAAC/AEIC) <Johane.Hamilton@iaac-aeic.gc.ca>; ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>
Subject: 19994952 - INPUT requested - URGENT - PS Duguid visit to Calgary, January 24, 2023 - MIN 295714
Importance: High

UNCLASSIFIED - NON CLASSIFIÉ

Hello OPS, SPP and IRS:

As per below, MINO is requesting input for PS Duguid's meetings with Pathways Alliance and Carbon Upcycling Technologies.

ECCC-EPB is the lead for this request. IAAC is to provide input.

- If input is needed from another IAAC sector, that input is to be provided directly to the lead sector. The lead is to ensure all necessary input is received and all relevant approvals are completed before delivery to the ECBU.

TASK:

- Confirm immediately whether or not you will have input for this request.
- If more than one sector is implicated, which sector will lead?
- Provide the requested input in one of these GCDocs templates:
 - [Template for Input - Meetings or Info - ENGLISH.docx](#) or [Gabarit - Précisions \(input\) pour rencontres ou info.docx](#).
 - Note: The Minister does not want scripted lines. He prefers key points that start with: *Indicate your support for ..., Highlight the impacts to/on..., Emphasize the work done thus far on ..., Reiterate the need for more ...*
- Please make sure that all input ends with the following information:
 - Drafted by: Name, Title, Branch, Sector, Impact Assessment Agency of Canada
 - Input from: list of all branches/agencies that have provided input (if none, put N/A)
 - Approved by: ADM-level Name, Title, Sector
 - Date: yyyy-mm-dd
- Prepare an RS using the [Routing slip template](#). Save it in the ECBU's folder ([19994952](#)).
- Save any other materials in the above folder.
- ALL documents in this package should be in one folder. If there are many documents, number them so they list in sequence (01, 02, 03, etc.).
- Please consider if this should be brought to the attention of Legal Services or your COMMS advisor.
- Note that electronic approval protocols are in place. Update the RS at all stages and save emails confirming VP approval in GCDocs.

Due in the ECBU ASAP today, Thursday, January 19, 2023, in order to obtain the President's approval by the deadline below.

Thank you / Merci.

Josée B.

NOTE / REMARQUE:

- For any questions you have about processes and procedures, please consult the ECBU's GUIDE. It is an indexed, fully searchable document. Link: [GUIDE – Executive Coordination and Briefing Unit](#).
- Si vous avez des questions au sujet des processus et procédures, veuillez consulter le guide de l'UCEB. Le document est entièrement indexé donc vous pouvez y faire des recherches. Lien : [GUIDE de l'Unité de coordination exécutive et de breffage](#).

Josée Bertrand (she/her, elle)

Ministerial Liaison Officer, ECBU, PO, IAAC

Agent de liaison ministérielle, UCEB, BP, AEIC

343-549-8950

From: Laurin, Jessika (elle, la | she, her) (ECCC) <Jessika.Laurin@ec.gc.ca>

Sent: Wednesday, January 18, 2023 10:26 AM

To: DGPE Unite de Breffage / EPB Briefing Unit (ECCC) <DGPEUniteBreffage-EPBBriefingUnit@ec.gc.ca>; STB_BU / UB_DGS (ECCC) <stb_buub_dgs@ec.gc.ca>; DGCCIUnitéBreffage / CCB-BriefingUnit (ECCC) <DGCCIUniteBreffageCCBBriefingUnit@ec.gc.ca>; PCU (ECCC) <PCU@ec.gc.ca>; DGAI Unite de Breffage / IAB Briefing Unit (ECCC) <dgaiunitedebreffage-iabbriefingunit@ec.gc.ca>; BCHFParks-ECOParks (PC) <bchfparcs-ecoparks@pc.gc.ca>

Cc: Janeczek, Krista (ECCC) <Krista.Janeczek@ec.gc.ca>; Thibeault, Claudine (ECCC) <Claudine.Thibeault@ec.gc.ca>; Arora, Pooja (elle, la | she, her) (ECCC) <Pooja.Arora@ec.gc.ca>; Chandler, Janina (elle, la | she, her) (ECCC) <Janina.Chandler@ec.gc.ca>; Magendrathajan, Maginda (elle, la | she, her) (ECCC) <Maginda.Magendrathajan2@ec.gc.ca>; Trégan, Xavier (il, le, lui | he, him, his) (ECCC) <Xavier.Tregan@ec.gc.ca>; NavasForero, Angela (elle, la | she, her) (ECCC) <Angela.NavasForero@ec.gc.ca>; Yam, Verna (elle, la | she, her) (ECCC) <Verna.Yam@ec.gc.ca>; Abed, Yazen (ECCC) <Yazen.Abed@ec.gc.ca>; Hewitt, Lana (elle, la | she, her) (ECCC) <Lana.Hewitt@ec.gc.ca>; Drysdale, Colin (ECCC) <Colin.Drysdale@ec.gc.ca>; Nathalie Baillargeon <nathalie.baillargeon@pc.gc.ca>; audrey.landry@pc.gc.ca; Christine Meldrum <christine.meldrum@pc.gc.ca>; Mark Paré <mark.pare@pc.gc.ca>; Nikki Janecka <nikki.janecka@pc.gc.ca>; Christine Lafrance <christine.lafrance@pc.gc.ca>;

Hamilton, Johane (IAAC/AEIC) <Johane.Hamilton@iaac-aeic.gc.ca>; Kubesh, Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>; Patriquin, Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>; DGAPCSMA / PACBADMO (ECCC) <dgapcsma-pacbadmo@ec.gc.ca>; Benicy, Caroline (ECCC) <Caroline.Benicy@ec.gc.ca>; Gautreau, Lisa (elle, la | she, her) (ECCC) <Lisa.Gautreau@ec.gc.ca>; Régimbald, Karine (ECCC) <Karine.Regimbald@ec.gc.ca>; Lacroix, Josee (ECCC) <Josee.Lacroix@ec.gc.ca>; Leblanc, Maude (elle, la | she, her) (ECCC) <Maude.Leblanc@ec.gc.ca>; Morton, Elizabeth (ECCC) <Elizabeth.Morton@ec.gc.ca>

Subject: Time Sensitive [Official Request] MIN-295714 - PS Duguid visit to Calgary, January 24, 2023 [Input due no later than January 19]

Importance: High

Bonjour,

s.19(1)

PS Duguid will travel to Calgary next week for meetings with stakeholders:

- **Pathways Alliance** [REDACTED] – January 24, 9:30am
- [REDACTED] **Carbon Upcycling Technologies** – January 24, 2pm

The meetings were solicited by MINO; no specific topics for discussion were identified. Please include any points to raise that the department feels would be useful.

Lead: EPB

Input: STB, CCB, SPB, IAB, PC, IAAC (input due ASAP, by no later than COB tomorrow) – *please confirm as soon as possible if you do not have input*

Deadline: January 20, 2023

Merci beaucoup,

Jess

s.18(b)
s.20(1)(a)
s.20(1)(b)
s.20(1)(c)

Newman,Desiree (IAAC/AEIC)

From: Heath,Karla (IAAC/AEIC)
Sent: Monday, February 27, 2023 10:58 AM
To: Whittaker,Robyn (IAAC/AEIC)
Subject: FW: Pathways Notes
Attachments: Pathways - [redacted].docx

Did Steve pass this along to you?

From: Brady,Patricia (IAAC/AEIC) <patricia.brady@iaac-aeic.gc.ca>
Sent: Friday, February 24, 2023 1:25 PM
To: Chapman,Steve (IAAC/AEIC) <Steve.Chapman@iaac-aeic.gc.ca>; Macneil,Brenna (IAAC/AEIC) <brenna.macneil@iaac-aeic.gc.ca>
Cc: Heath,Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca>
Subject: Pathways Notes/[redacted]

Hi Brenna and Steve: As discussed yesterday, we've been asked to re-work the pathways note so that it [redacted] Jeff suggested 3 separate notes with clearer next steps for each and Terry fine with that approach so can we produce the following short notes:

- 1)
- 2)
- 3)



I think you may have discussed passing 3 over to Brenna/Tara which I think makes sense. I don't have strong views on how to divide the other two so let me know based on capacity.

From: Labonté, Jeff <jeff.labonte@NRCan-RNCan.gc.ca>
Sent: February 22, 2023 5:06 PM
To: Brady,Patricia (IAAC/AEIC) <patricia.brady@iaac-aeic.gc.ca>
Cc: Gardiner, Tim <timothy.gardiner@NRCan-RNCan.gc.ca>
Subject: RE: Follow-Up Meeting

Thanks Patricia for the call.

Attached is the decision note with some proposed revisions. As noted, would welcome a final version pending review for clarity and correctness.

If there is a chance to develop the other two items into decision notes that would be excellent – with an understanding that some additional work and dialogue may be needed to flesh out the notes or path forward they seek decision on.

Looking forward to working with your team on these regulatory items and at the ADM table.

Jeff

From: Labonté, Jeff

Sent: February 21, 2023 15:01

To: patricia.brady@iaac-aeic.gc.ca

Cc: Hubbard, Terence (IAAC/AEIC) <Terence.Hubbard@iaac-aeic.gc.ca>; Gardiner, Tim <timothy.gardiner@NRCan-RNCan.gc.ca>; Bradey, Shannon <shannon.bradey@NRCan-RNCan.gc.ca>

Subject: Follow-Up Meeting

Hi Patricia – I'm writing to see if we can schedule the follow-up meeting on the regulatory documents that were shared by Terry with Mollie last week.

Wondering if you might have time in the next day or two? I've copied Shannon from my office who could connect with yours on possibilities.

Jeff

Jeff Labonté

(he/him/il/lui)

Assistant Deputy Minister / Sous-ministre adjoint

Lands and Minerals Sector / Secteur des terres et des minéraux

Natural Resources Canada / Ressources naturelles Canada

Government of Canada / Gouvernement du Canada

10th floor, 580 Booth Street (C7-2) / 10^e étage, 580, rue Booth (C7-2)

Ottawa, Ontario K1A 0E4

C: 613-799-7437

E: jeff.labonte@nrca-rnca.gc.ca

Newman,Desiree (IAAC/AEIC)

From: Macneil,Brenna (IAAC/AEIC)
Sent: Monday, April 17, 2023 3:47 PM
To: MacDonald,Steffani (IAAC/AEIC); Frezza,Tara (IAAC/AEIC); Chapman,Steve (IAAC/AEIC); Whittaker,Robyn (IAAC/AEIC)
Cc: Mekhayche,Dania (IAAC/AEIC); Kujawa,Veronique (IAAC/AEIC); Deschamps,Natalie (IAAC/AEIC)
Subject: RE: BACK TO SPP - MTM - Application of Impact Assessment Act to the Pathways Project - 20023464 (MIN 296341)

Looping in Steve and Robyn as such a deck would be them

From: MacDonald,Steffani (IAAC/AEIC) <Steffani.MacDonald@iaac-aeic.gc.ca>
Sent: Monday, April 17, 2023 1:45 PM
To: Macneil,Brenna (IAAC/AEIC) <brenna.macneil@iaac-aeic.gc.ca>; Frezza,Tara (IAAC/AEIC) <Tara.Frezza@iaac-aeic.gc.ca>
Cc: Mekhayche,Dania (IAAC/AEIC) <Dania.Mekhayche@iaac-aeic.gc.ca>; Kujawa,Veronique (IAAC/AEIC) <Veronique.Kujawa@iaac-aeic.gc.ca>; Deschamps,Natalie (IAAC/AEIC) <Natalie.Deschamps@iaac-aeic.gc.ca>
Subject: FW: BACK TO SPP - MTM - Application of Impact Assessment Act to the Pathways Project - 20023464 (MIN 296341)

Hi Brenna and Tara

Please see note below. I have flagged this to Tricia in the event she wants to discuss with Terry @ her bilat. Please advise on new dates.

Steffani

From: ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>
Sent: April 17, 2023 10:10 AM
To: Deschamps,Natalie (IAAC/AEIC) <Natalie.Deschamps@iaac-aeic.gc.ca>; MacDonald,Steffani (IAAC/AEIC) <Steffani.MacDonald@iaac-aeic.gc.ca>
Cc: Hamilton,Johane (IAAC/AEIC) <Johane.Hamilton@iaac-aeic.gc.ca>; ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>
Subject: BACK TO SPP - MTM - Application of Impact Assessment Act to the Pathways Project - 20023464 (MIN 296341)

Hello SPP.

This MTM package is now back with you for updates. See notes below.
Please advise on expected dates as soon as they are known.

Thank you.
Mary M.

From: Kubesh,Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>
Sent: Friday, April 14, 2023 9:55 PM

To: Heath, Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca>
Cc: Patriquin, Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>
Subject: RE: Mary K. to advise RE: MTM - Application of Impact Assessment Act to the Pathways Project

Hi Karla,

Hope this makes sense.

Best,

Mary Kubesh (she/her/elle)
343-548-5155

From: ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>
Sent: April 12, 2023 9:31 AM
To: Kubesh, Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>
Cc: Patriquin, Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>; Hamilton, Johane (IAAC/AEIC) <Johane.Hamilton@iaac-aeic.gc.ca>; ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>; Heath, Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca>; MacDonald, Steffani (IAAC/AEIC) <Steffani.MacDonald@iaac-aeic.gc.ca>; Service, Andrea (IAAC/AEIC) <Andrea.Service@iaac-aeic.gc.ca>
Subject: Mary K. to advise RE: MTM - Application of Impact Assessment Act to the Pathways Project

Hello Mary K.

Thank you.
Mary M.

From: ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>
Sent: February 10, 2023 8:18 AM
To: Kubesh, Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>
Cc: Hamilton, Johane (IAAC/AEIC) <Johane.Hamilton@iaac-aeic.gc.ca>; ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>; Brown, Heidi (IAAC/AEIC) <Heidi.Brown@iaac-aeic.gc.ca>
Subject: Back to PO, edits done - MTM to PO for approval - Application of Impact Assessment Act to the Pathways Project

Hello Mary K.,

Back to PO for review and President's approval.
President approval requested by Feb. 17. Minister's date is March 10th.
ECBU's folder: [20023464 \(MIN 296341\)](#)

Josée Bertrand (she/her, elle)
Ministerial Liaison Officer, ECBU, PO, IAAC
Agent de liaison ministérielle, UCEB, BP, AEIC
343-549-8950

From: Kubesh, Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>
Sent: Wednesday, February 8, 2023 5:06 PM
To: ECBU-UCEB (IAAC/AEIC) <ECBU-UCEB@iaac-aeic.gc.ca>
Cc: Heath, Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca>
Subject: FW: TERRY FOR APPROVAL: Back to PO, edits done - MTM to PO for approval - Application of Impact Assessment Act to the Pathways Project

Please share back with sector for further changes.

Mary Kubesh (she/her/elle)
343-548-5155

From: Hubbard, Terence (IAAC/AEIC) <Terence.Hubbard@iaac-aeic.gc.ca>
Sent: February 8, 2023 4:56 PM
To: Patriquin, Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>
Cc: Kubesh, Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>
Subject: RE: TERRY FOR APPROVAL: Back to PO, edits done - MTM to PO for approval - Application of Impact Assessment Act to the Pathways Project

Thanks. 

From: Patriquin, Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>
Sent: February 7, 2023 3:29 PM
To: Hubbard, Terence (IAAC/AEIC) <Terence.Hubbard@iaac-aeic.gc.ca>
Cc: Kubesh, Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>; Patriquin, Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>
Subject: TERRY FOR APPROVAL: Back to PO, edits done - MTM to PO for approval - Application of Impact Assessment Act to the Pathways Project

Hi Terry,

The following MTM is back for approval, following your comments below. Mary has reviewed & approved by Tricia.

Please note that it is now for information instead of decision, and I've attached a tracked version & clean version, for your review.

If you are comfortable with it, I can sign on your behalf.

Thanks,
Sarah
: [20023464](tel:20023464) (MIN 296341)

From: Hubbard, Terence (IAAC/AEIC) <Terence.Hubbard@iaac-aeic.gc.ca>
Sent: February 3, 2023 1:12 PM
To: Patriquin, Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>
Cc: Kubesh, Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>
Subject: RE: TERRY FOR APPROVAL: MTM to PO for approval - Impact Assessment Agency of Canada's Approach to Pathways Project

From: Patriquin, Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>

s.21(1)(a)

Sent: February 3, 2023 11:08 AM

s.21(1)(b)

To: Hubbard, Terence (IAAC/AEIC) <Terence.Hubbard@iaac-aeic.gc.ca>

Cc: Patriquin, Sarah (IAAC/AEIC) <Sarah.Patriquin@iaac-aeic.gc.ca>; Kubesh, Mary (IAAC/AEIC) <Mary.Kubesh@iaac-aeic.gc.ca>

Subject: TERRY FOR APPROVAL: MTM to PO for approval - Impact Assessment Agency of Canada's Approach to Pathways Project

Good morning Terry,

The following MTM is ready for your review & approval. Mary has reviewed & approved by Tricia.

SUBJECT: MTM to PO for approval - Impact Assessment Agency of Canada's Approach to Pathways Project

Thanks,
Sarah

20023464 (MIN 296341)

Newman,Desiree (IAAC/AEIC)

From: Macneil,Brenna (IAAC/AEIC)
Sent: Monday, February 27, 2023 11:40 AM
To: Heath,Karla (IAAC/AEIC)
Cc: Whittaker,Robyn (IAAC/AEIC); Frezza,Tara (IAAC/AEIC)
Subject: Re: Pathways Notes/[REDACTED]
Signed By: brenna.macneil@iaac-aeic.gc.ca

Yes - will be Tara and I though won't be three notes. The first is a letter thé region would send. Don't need approval of the DM committee. I will discuss with Tricia at bilat.

Sent from my iPhone

On Feb 27, 2023, at 9:34 AM, Heath,Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca> wrote:

Hi Brenna, did you and Steve discuss who would lead on these three notes?

From: Brady,Patricia (IAAC/AEIC) <patricia.brady@iaac-aeic.gc.ca>
Sent: Friday, February 24, 2023 1:25 PM
To: Chapman,Steve (IAAC/AEIC) <Steve.Chapman@iaac-aeic.gc.ca>; Macneil,Brenna (IAAC/AEIC) <brenna.macneil@iaac-aeic.gc.ca>
Cc: Heath,Karla (IAAC/AEIC) <Karla.Heath@iaac-aeic.gc.ca>
Subject: Pathways Notes/[REDACTED]

Hi Brenna and Steve: As discussed yesterday, we've been asked to re-work the pathways note so that it better reflects [REDACTED] Jeff suggested 3 separate notes with clearer next steps for each and Terry fine with that approach so can we produce the following short notes:

1. [REDACTED]
2. [REDACTED]
3. [REDACTED]

I think you may have discussed passing 3 over to Brenna/ Tara which I think makes sense. I don't have strong views on how to divide the other two so let me know based on capacity.

From: Labonté, Jeff <jeff.labonte@NRCan-RNCan.gc.ca>
Sent: February 22, 2023 5:06 PM
To: Brady, Patricia (IAAC/AEIC) <patricia.brady@iaac-aeic.gc.ca>
Cc: Gardiner, Tim <timothy.gardiner@NRCan-RNCan.gc.ca>
Subject: RE: Follow-Up Meeting

Thanks Patricia for the call.

Attached is the decision note with some proposed revisions. As noted, would welcome a final version pending review for clarity and correctness.

If there is a chance to develop the other two items into decision notes that would be excellent – with an understanding that some additional work and dialogue may be needed to flesh out the notes or path forward they seek decision on.

Looking forward to working with your team on these regulatory items and at the ADM table.

Jeff

From: Labonté, Jeff
Sent: February 21, 2023 15:01
To: patricia.brady@iaac-aeic.gc.ca
Cc: Hubbard, Terence (IAAC/AEIC) <Terence.Hubbard@iaac-aeic.gc.ca>; Gardiner, Tim <timothy.gardiner@NRCan-RNCan.gc.ca>; Bradey, Shannon <shannon.bradey@NRCan-RNCan.gc.ca>
Subject: Follow-Up Meeting

Hi Patricia – I'm writing to see if we can schedule the follow-up meeting on the regulatory documents that were shared by Terry with Mollie last week.

Wondering if you might have time in the next day or two? I've copied Shannon from my office who could connect with yours on possibilities.

Jeff

Jeff Labonté
(he/him/il/lui)
Assistant Deputy Minister / Sous-ministre adjoint
Lands and Minerals Sector / Secteur des terres et des minéraux
Natural Resources Canada / Ressources naturelles Canada

Government of Canada / Gouvernement du Canada
10th floor, 580 Booth Street (C7-2) / 10^e étage, 580, rue Booth (C7-2)
Ottawa, Ontario K1A 0E4

C: 613-799-7437
E: jeff.labonte@nrca-rncan.gc.ca

<Pathways - [REDACTED] docx>

Newman,Desiree (IAAC/AEIC)

From: Brady,Patricia (IAAC/AEIC)
Sent: Thursday, February 16, 2023 1:31 PM
To: Moffet,John (ECCC)
Cc: Janeczek,Krista (ECCC); Laurin,Isabelle (ECCC); Taylor,Mary (ECCC); Vermette,Richard (il, lui | he, him) (ECCC); Hogg,Grant (ECCC); Cauchi,Mark (ECCC); Chapman,Steve (IAAC/AEIC); Whittaker,Robyn (IAAC/AEIC) s.21(1)(a)
Subject: RE: [REDACTED]
Attachments: [REDACTED]
Signed By: patricia.brady@iaac-aeic.gc.ca s.21(1)(b)

[REDACTED] Will find a time to discuss,
Tricia

From: Brady,Patricia (IAAC/AEIC)
Sent: Wednesday, February 15, 2023 6:43 PM
To: Moffet,John (ECCC) <john.moffet@ec.gc.ca>
Cc: Hubbard,Terence (IAAC/AEIC) <Terence.Hubbard@iaac-aeic.gc.ca>; Janeczek,Krista (ECCC) <Krista.Janeczek@ec.gc.ca>; Laurin,Isabelle (ECCC) <Isabelle.Laurin@ec.gc.ca>; Taylor,Mary (ECCC) <Mary.Taylor@ec.gc.ca>; Vermette,Richard (il, lui | he, him) (ECCC) <Richard.Vermette@ec.gc.ca>; Hogg,Grant (ECCC) <Grant.Hogg@ec.gc.ca>; Cauchi,Mark (ECCC) <Mark.Cauchi@ec.gc.ca>; Chapman,Steve (IAAC/AEIC) <Steve.Chapman@iaac-aeic.gc.ca>
Subject: Re: [REDACTED]

Hi John: Yes, [REDACTED]
and would be good to connect tmo on next steps,

Sent from my iPhone

On Feb 15, 2023, at 6:01 PM, Moffet,John (ECCC) <john.moffet@ec.gc.ca> wrote:

Hi Tricia and Terry: [REDACTED]



Regards,

s.21(1)(a)

s.21(1)(b)

John

John Moffet

(il, lui / he, him)

SMA, Direction générale de la protection de l'environnement

Environnement et Changement Climatique Canada / Gouvernement du Canada

ADM, Environmental Protection Branch

Environment and Climate Change Canada / Government of Canada

john.moffet@ec.gc.ca / 819 420 7907 / Cel: 613 790 8782



Canada's oil sands are on a path to net-zero emissions

January 24, 2023

VIA EMAIL

Attention:

Hon. Francois-Phillipe Champagne, PC, MP, Minister of Innovation, Science and Economic Development

Hon. Chrystia Freeland, PC, MP, Deputy Prime Minister and Minister of Finance

Hon. Steven Guilbeault, PC, MP, Minister of Environment and Climate Change

Hon. Jonathan Wilkinson, PC, MP, Minister of Natural Resources

Dear Ministers,

We are very grateful for the leadership you and your respective departments have shown in engaging with the Pathways Alliance to reduce greenhouse gas (GHG) emissions from oil sands production in phases, with the ultimate goal of achieving net zero emissions by 2050. With cooperation between industry and government, Canada has the opportunity to be the preferred supplier of responsibly-produced oil to the world.

Many of our CEOs and senior leaders were able to meet with you last year in March and then again in September to discuss our progress. At the last meeting, we agreed to assemble a single, federal table that would bring all of the key departments together to address the most important fiscal, policy and regulatory challenges facing Pathways. We are still hopeful that this process can proceed, but in the meantime, we want to reiterate the urgency of continuing to move forward on a number of fronts.

Pathways faces critical timeline constraints in our plans to deliver major GHG emission reduction projects by 2030. Specifically,

And in order to be able to make those decisions, we will need policy certainty from the Government of Canada on a number of key issues by mid-year at the latest, as follows:

1. [Redacted] Any acceptable alternatives would have to be carefully structured to ensure stable, reliable, and tax and royalty efficient revenues.
2. Timely decisions regarding regulatory jurisdiction for CCUS projects in Alberta, specifically assurance that the Pathways pipeline, hub and capture projects would not require a federal review under the Impact Assessment Act.
3. Restore eligibility to generate Clean Fuel Regulations (CFR) credits for exported volumes of crude oil and bitumen using CCS technology, which would be stackable with other credits or fiscal measures.



4. Given the ongoing uncertainty that continues to impact investment decisions, and the need to remain competitive with the Inflation Reduction Act, Pathways recommends extending the higher ITC capex rates for CCS projects that have started construction before 2035.
5. Ensure that the Clean Tech ITC includes eligibility for decarbonization projects for the oil sands sector including solvent-based production and other non-CCUS emissions reduction projects, including support for both capital and operating costs.

If a 2030 sector specific emission target is set for oil sands, that emission target should not exceed 22 million tonnes (MT), recognizing that Pathways' Phase 1 plan to reduce GHG emissions by 22 MT by 2030 is ambitious and is predicated on the appropriate policy, and regulatory and economic certainty being in place. Given imminent provincial and federal budgets, and the expressed desire to clarify the oil and gas emissions cap by the end of 2023, we wanted to provide this clear summary of key priorities before important decisions are taken. These priorities would also be among the key issues that we would want to discuss at a joint federal table.

As we indicated in our letter of November 18, 2022, we would appreciate the opportunity to meet with you in person in February, either in Ottawa or Calgary, to discuss these matters directly.

The Pathways companies are committed to aggressively decarbonizing oil sands production and we are prepared to make the significant investments that will be required. We have invested approximately \$500 million dollars on Pathways Phase 1 projects to date and we are making capital allocation plans for the billions more that will be necessary between now and 2030. We look forward to your reply and to your continuing cooperation as we work together to advance this vital national project.

Sincerely,



Kendall Dilling
President
Pathways Alliance

CC: Tim McKay, President – Canadian Natural
Alex Pourbaix, President and CEO – Cenovus Energy
Bijan Agarwal, President – ConocoPhillips Canada
Brad Corson, Chairman, President and CEO – Imperial Oil
Derek Evans, President and CEO – MEG Energy
Kris Smith, interim President and CEO – Suncor Energy